## INITIATION OF COVERAGE

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Market Statistics in UsD

| Price | $\$ 19.06$ |
| :--- | ---: |
| 52 week Range | $\$ 12.90-\$ 22.27$ |
| Daily Vol (3-mo. average) | 74,630 |
| Market Cap (M) | $\$ 198.5$ |
| Enterprise Value (M) | $\$ 233.2$ |
| Shares Outstanding: (M) | 10.6 |
| Foat (M) | 10.3 |
| Public Ownership | $19.0 \%$ |
| Institutional Ownership | $78.8 \%$ |

Financial Summary in usd

Cash (M)
Cash/Share
Debt (M)
Equity (M)
Equity/Share

FYE: Jan $2023 \quad$ 2024E 2025E
(all figures in M, expect per share information)

| Rev | $\$ 593.6$ | $\$$ | 467.1 | $\$ 522.4$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Chng\% |  | $-2 \%$ |  | $-20 \%$ | $12 \%$ |
|  |  |  |  |  |  |
| EBITDA | $\$$ | $(6.0)$ | $\$$ | 13.2 | $\$$ |
| Net Income | $\$(4.3)$ | $\$$ | 9.1 | $\$$ | 19.2 |
| EPS | $\$$ | $(0.37)$ | $\$$ | 0.85 | $\$$ |
|  | 1.79 |  |  |  |  |
|  |  |  |  |  |  |
| EV/Revenue | $0.5 x$ | $0.5 x$ | $0.5 x$ |  |  |
| EV/EBIT | $22.9 x$ | -15.0 x | 9.3 x |  |  |
| P/E | 22.7 x | 22.4 x | 10.7 x |  |  |



Hooker Furnishing is a designer, marketer, and importer of Casegoods (wooden and metal furniture), leather furniture, fabricupholstered furniture, and outdoor furniture for the residential, hospitality and contract markets. Hooker was originally founded as a casegoods company by Clyde Hooker, Sr. in 1924. Clyde Hooker, Jr. took the helm as CEO in 1960, leading Hooker for 40 years. The Company began trading on the NASDAQ in 2002 under the symbol "HOFT", after a leveraged employee stock ownership plan (ESOP) required it to register with the SEC. The Company is one of five publicly traded furniture companies.

HOOKER FURNISHINGS CORPORATION (NASDAQ: HOFT)

## Company Update

2Q23 Results: HOFT reported revenue, adj EBITDA, and adj EPS of $\$ 97.8 \mathrm{M}, \$ 1.3 \mathrm{M}$, and $\$ 0.07$, respectively. This compares to consensus estimates of $\$ 145.4 \mathrm{M}, \$ 4.3 \mathrm{M}$, and $\$ 0.28$. It is noted that the revenue miss was in large part due to the divestiture of the Home Meridian business along with overall decreases in shipments and unit volume. This divestiture is showing dividends as consolidated gross margin increased 200bps from the prior year. On a segment basis, both Hooker Branded and Domestic Upholstery saw GPM expansion of 627bps and 201bps, respectively.

Capital Allocation: HOFT maintains its commitment to being a consistent dividend payer by distributing $\$ 0.22$ per share for an annualized rate of $\$ 0.88$ per share, equivalent to a $4.7 \%$ dividend yield. This is in addition to the $\sim \$ 22.0 \mathrm{~m}$ spent to repurchase 1.3 m shares of common stock. The Company still had approximately $\$ 2.5 \mathrm{M}$ left on its share repurchase program.

Strengthening Liquidity: The Company remains on track with its plans to improve the balance sheet. This is highlighted by the reduction in both the Company's warehouse footprint and the Company's inventory levels. As of 2Q23, HOFT has reduced its inventory by $\$ 70.0 \mathrm{~m} \mathrm{y} / \mathrm{y}$, which is ahead of the original targets. This is in concert with the reduction of $200,000 \mathrm{sq} / \mathrm{ft}$ in warehouse footprint. By rightsizing the balance sheet, HOFT is simultaneously improving liquidity, reducing the Home Meridian breakeven point by $\sim \$ 150.0 \mathrm{~m}$, and improving working capital levels. This is expected to allow the Company to acquire market share as the industry improves.

Growing Backlog: HOFT reported a backlog of $\$ 88.2 \mathrm{~m}$, an increase of $1.0 \%$ from $\$ 87.4 \mathrm{~m}$ last quarter. We expect the backlog to grow as management has noted that end markets are beginning to turn as destocking decreases and demand improves. This was seen as incoming orders increased by $36.7 \%$ compared to the prior-year quarter. This is expected to increase further due to the concentrated efforts to increase customer interactions, which saw a $366.7 \% \mathrm{y} / \mathrm{y}$ increase from 3,000 to 14,000 .

Acquisitions Remain in Focus: HOFT announced the acquisition of BOBO Intriguing objects, an Atlanta-based lighting, décor, and accents designer. This transaction gives HOFT the ability to expand their product offerings into the categories of lighting, wall art, textiles, and décor. This gives Hooker the ability to service the whole room. This transaction was finalized on June 12, 2023 for $\$ 2.4 \mathrm{M}$ in cash.

Valuation: We use a Dividend Discount Model, DCF Model and EV/EBIT comp analysis to guide our valuation. Our Dividend Discount uses the HOFT trailing 3 -year average dividend growth rate to arrive at a valuation range of $\$ 21.12$ to $\$ 28.16$ with a mid-point of $\$ 24.20$. Our DCF analysis produces a valuation range of $\$ 24.70$ to $\$ 28.97$ with a mid-point of $\$ 26.63$. Our EV/EBIT valuation results in a range of $\$ 22.90$ to $\$ 27.66$ with a mid-point of $\$ 25.28$. Lastly, we note that HOFT pays one of the highest dividend yields of the comp set.

## Business Overview

Hooker Furnishings ("Hooker" or "The Company) is a designer, marketer, and importer of Casegoods (wooden and metal furniture), leather furniture, fabric-upholstered furniture, and outdoor furniture for the residential, hospitality and contract markets. Hooker was originally founded as a casegoods company by Clyde Hooker, Sr. in 1924. Clyde Hooker, Jr. took the helm as CEO in 1960, leading Hooker for 40 years. The Company began trading on the NASDAQ in 2002 under the symbol "HOFT", after a leveraged employee stock ownership plan (ESOP) required it to register with the SEC. The Company is one of five publicly traded furniture companies.

Exhibit 1: Company History


Source: Company Presentation
The Company has a wide and diverse customer base with no customers being responsible for more than $6 \%$ of consolidated sales in fiscal year 2023. Hooker sells its brands through various retailers such as independent furniture stores and national retail chains, department stores, catalog resellers, interior designers, and e-commerce retail chains amongst others. Hooker's customers include reputable names like BAER'S FURNITURE CO., Berkshire Hathaway Inc., Macy's, Inc., and Wayfair.

Exhibit 2: Product Distribution Channels


[^0]Hooker was an early adopter of importing furniture goods, sourcing its products from foreign manufacturers for over 3 decades. Imported casegoods and upholstered furniture accounted for 72\% of nets at the end of fiscal year 2023. Asian countries such as China and Vietnam are historically Hooker's predominate importers, however the Company is beginning to diversify to other countries including Malaysia, Mexico, and India. The diversification is important to counter economic and political constraints like the $25 \%$ tariff on furniture and furniture components imported into the U.S. from China that was instituted in 2019.

## Business Segments

Hooker operates in three primary segments: Hooker Branded, Home Meridian (HMI), and Domestic Upholstery as well as All Other which encompasses the Company's smaller brands. Hooker offers good to best quality product lines at medium to upper price points.

Exhibit 3: Hooker's Brands

| Best |  | MargeCarson |  | Sakex |
| :---: | :---: | :---: | :---: | :---: |
|  | ETHAN ALLEN | LEXINGT@N | BRADINGTON YOUNG | Shenandoan |
|  | HAVERTYS |  | BERNHARDT | SAM MOORE |
|  |  | Bassett | L A в $\bigcirc^{\text {¢ }}$ | 2flexsteme |
|  | Crate\&Barrel | * wayfair | PULASKI | Raymour \& Flanigan |
|  |  | Joss ĖMain | S[F malament | * macys |
| Good | $\triangle$ Ashley | Costco | ROCMSTO GOD | $\begin{aligned} & \text { PRIME RESOURCES } \\ & \text { INTERNATIONAL } \end{aligned}$ |

Source: Company Presentation

## Hooker Branded Segment

The Hooker Branded segment includes two businesses, Hooker Casegoods and Hooker Upholstery. Hooker is the $2^{\text {nd }}$ largest casegoods supplier in the U.S. Casegoods is comprised of wood design categories covering home entertainment, home office, accent, dining, and bedroom furniture sold under the Hooker Furniture brand at upper-medium price points. Hooker Upholstery offers imported upholstered furniture targeted at the upper-medium price range. Upholstery presents HOFT more upside as upholstery has a shorter life cycle than case goods and thus needs to be replaced more frequently. Hooker Branded generated $\$ 34.7$ million in sales in 2Q24, accounting for $35.5 \%$ of consolidated sales compared to $34.5 \%$ last year.

Home Merdian Segment (HMI)
Hooker acquired Home Meridian in February 2016 for a total of $\$ 106.3$ million. The segment's brands include Pulaski Furniture, Samuel Lawrence Furniture (SLF), Samuel Lawrence Hospitality (SLH), Prime Resources International (PRI), and Accentrics Home ("ACH"). HMI focuses primarily on medium level price points that are sold to large distributors like Haverty's and Macy's. The segment generated approximately $\$ 28.9$ million in sales in 2Q24, representing $29.6 \%$ of consolidated sales compared to $38.6 \%$ in the previous year.

As a result of low profitability and unnecessarily high-risk, management decided to liquidate ACH and other obsolete inventories at the end of fiscal year 2023. Hooker transitioned to focus on the segment's core competencies of the Pulaski, SLF, SLH, and PRI businesses. As of 2Q24, the divestiture was nearly complete. Management aims for HMI to reach profitability by the end of fiscal year 2024.

## Domestic Upholstery Segment

Hooker's domestic upholstery segments offers brands such as Bradington-Young, HF Custom (previously Sam Moore Furniture), Shenandoah Furniture, and Sunset West. This segment's products are at the upper end of quality and pricing. They are made to order and ship quickly after production but are raw material intensive.

The 2022 acquisition of Sunset West, an outdoor brand, allowed further penetration in the west coast and showed synergies with Hooker's salesforce. Sunset West has been a significant growth driver for the segment, which experienced a $10 \%$ increase in sales in 2Q24. This is in comparison to the Domestic Upholstery sales decrease of $19.4 \%$, showing its potential.

Domestic Upholstery generated $\$ 30.9$ million in sales in 2Q24, accounting for $31.6 \%$ of consolidated revenues. The revenue dip was caused by sales decreases at Shenandoah and HF Custom. Despite this, management affirms that Sunset will deliver double digit organic growth in the coming years.

## All Other:

Hooker's All Other segment comprises of the H Contract product and Lifestyle Brands. The segment customers are primarily senior living facilities, with an expansion focus on bringing in country clubs and other facilities that require commercial furniture that look residenial. All Other generated $\$ 3.3$ million in sales in 2Q24, accounting for $3.4 \%$ of consolidated sales, increasing from $1.8 \%$ last year.

## Growth Strategy

In order to increase market share and grow the business, management developed key organic and inorganic growth initiatives. The initiatives include acquisitions, opening showrooms, and utilizing Ecommerce.

Hooker has a history of making acquisitions to increase market share and expand into new markets. Hooker made its first acquisition in 2002 when it acquired Bradington-Young, a high end upholster of upscale motion and stationary leather furniture. This was followed by the acquisitions of Sam Moore in 2007, Home Meridian in 2016, and Shenandoah Furniture in 2017. More recently, Hooker acquired Sunset West, an outdoor furniture manufacturer, in February 2022. Management is confident in Sunset West's contributions going forward, maintaining that the business will offer Hooker double digit organic growth going forward. Most recently the Company purchased BOBO Intriguing objects, an Atlantabased lighting, décor, and accents designer. Aside from HMI's ongoing liquidation, Hooker's acquisitions have helped the Company generate strong and sustainable growth.

Hooker operates three showrooms in Atlanta, Georgia, High Point, North Carolina, and Las Vegas, Nevada. Hooker opened its High Point showroom at the April High Point Market, doubling its attendance from the previous year. In July 2023, Hooker debuted a 6,500 square foot showroom that will be operated year-round. The showrooms expand the Company's total addressable market and increase brand visibility. Efficiently operating the showrooms and strategically opening new ones will be key to growth going forward.

Exhibit 4: Hooker's Expansion


Source: Company Presentation

Over the last decade Hooker has prioritized Ecommerce using the internet and social media to increase its market breadth. Buying furniture online has grown in the industry, increasing over 15\% per year and accelerated by Covid. HOFT has concentrated on this channel with eight business units actively engaging in pure-play ecommerce. HOFT will benefit from utilizing ecommerce as a tool connect with consumers, especially from the Gen X and Millennials demographics, and Gen Z in the future.

## Market Overview

The Furniture industry is highly fragmented with over 1,000 independent players. Competitors include La-Z-Boy Incorporated along with a number of private companies for the Casegoods segment and Ashley Furniture Industries, Ethan Allen Interiors Inc., and Bassett Furniture, Inc. for the upholstery segment. Furniture demand is seasonal with contracted sales typically happening in Q1, resulting from shipping lags and stronger sales in the previous quarter. Demand is also reliant on housing trends. An increase in housing sales, shown in Exhibit 5, helps bolster the demand as homeowners look to furnish their houses. Consumers replacing old furniture during the pandemic and the explosion of the U.S. housing market that followed helped the industry recover sales volumes.

## Exhibit 5: Housing Trends



[^1]The Covid-19 pandemic had a significant impact on the U.S. furniture and home furnishing industry. Factory closures in Asia and halted demand followed by supply disruptions slowed business. Exhibit 6 illustrates the shock the pandemic had on the industry. Lockdowns in Asia impacted imports, decreasing inventory levels of furniture sellers. Hooker initially suffered but sales began to rebound as the pandemic subsided. The Company is now in the process of diversifying its supplier base away from China to Malaysia, Mexico, and India with the current supplier base being primarily located in Vietnam. The diversification is crucial for HOFT to be more resistant to economic shocks and political constraints going forward.

Exhibit 6: Impact of Covid


Source: Company Presentation

## Risks

As with any investment, there are certain risks associated with HOFTs operations as well as with the surrounding economic and regulatory environments common to the furniture industry and operating with foreign suppliers.

Competitive Industry - HOFT operates in a highly competitive industry with an abundance of players, some of which are larger than the Company. Should the Company fail to expand its customer base or lose its current customers, the business will suffer. An overall decrease in the demand for furniture can increase competition and shrink HOFT's market share.

Customer Concentration - Hooker's top five customers made up approximately 22\% of consolidated sales in fiscal year 2023. The loss of any of their largest customers could lead to a significant reduction in revenues. Moreover, a failure to attract new customers could impede the Company's growing market share. Alternatively, HOFT is also at risk of its retailers bypassing it by sourcing directly from non-U.S. suppliers.

Supplier Concentration - The majority of HOFT's products are sourced from factories China and Vietnam, whose imports make up approximately $91 \%$ of the Company's import purchases in fiscal year 2023. Labor shortages and governmental regulations could disrupt HOFT's supply chain and interfere with its ability to meet customer demand. Health related shutdowns and tariffs are such hurdles HOFT could face.

Volatile Housing Market - The business is notably reliant on the health of the housing market. Fluctuations in existing home sales and new housing starts could lead to volatile sales volumes and earnings for HOFT. Existing home sales have steadily declined in 2023, which could adversely impact HOFT's demand going forward.

## VALUATION SUMMARY

To help frame our valuation we use a combination of a dividend discount model, comparative analysis, and discounted cash flow analysis.

Our DCF analysis relies on a range of discount rates between $9.25 \%$ and $9.75 \%$ with a midpoint of $9.50 \%$. This arrives at a valuation range of $\$ 24.70$ to $\$ 28.97$ with a mid-point of $\$ 26.63$.

Sensitivity Analysis:

|  |  | Terminal Growth Rates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1.0\% | 1.5\% | 2.0\% | 2.5\% | 3.0\% |
|  | 9.00\% | \$26.46 | \$27.55 | \$28.78 | \$30.21 | \$31.87 |
|  | 9.25\% | \$25.54 | \$26.54 | \$27.67 | \$28.97 | \$30.48 |
|  | 9.50\% | \$24.67 | \$25.59 | \$26.63 | \$27.82 | \$29.19 |
|  | 9.75\% | \$23.85 | \$24.70 | \$25.66 | \$26.75 | \$28.00 |
|  | 10.00\% | \$23.08 | \$23.86 | \$24.75 | \$25.75 | \$26.89 |

Comparative Analysis
(all figures in $M$, expect per share information)

| Company Name | Symbol | Price ${ }^{(1)}$ |  | Mrkt Cap |  | EV |  | Div Yield | BV/Share |  | EV/Revenue ${ }^{(2,3)}$ |  |  | EV/EBIT ${ }^{(2,3)}$ |  |  | P/E ${ }^{(2,3)}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2022 | 2023E |  |  | 2024E |  |  | 2022 | 2023E | 2024E | 2022 | 2023E | 2024E |
| Flexsteel Industries, Inc. | FLXS | \$ | 19.32 |  |  | \$ | 100.7 |  | \$ | 197.8 | 3.1\% | \$ | 27.37 | 0.40x | 0.49x | 0.46x | 16.9x | 17.9x | 12.2x | 10.5x | 16.4x | 8.8x |
| Natuzzi S.p.A. | NTZ | \$ | 6.90 | \$ | 76.0 | \$ | 34.6 | 0.0\% | \$ | 8.23 | 0.08x | N/A | N/A | 3.0x | N/A | N/A | -156.4x | N/A | N/A |
| The Lovesac Company | LOVE | \$ | 21.54 | \$ | 328.8 | \$ | 447.7 | 0.0\% | \$ | 12.44 | 0.74x | 0.63 x | 0.55 x | 12.3x | 11.4x | 6.9 x | 11.8x | 10.3 x | 7.2 x |
| Bassett Furniture Industries, Incorporated | BSET | \$ | 14.24 | \$ | 126.3 | \$ | 162.1 | 5.0\% | \$ | 22.00 | 0.37 x | 0.40x | 0.37 x | $6.0 x$ | 22.3 x | 7.7x | 2.5 x | 98.2x | 8.2 x |
| La-Z-Boy Incorporated | LZB | \$ | 31.04 | \$ | 1,322.5 | \$ | 1,425.6 | 2.4\% | \$ | 22.11 | 0.48x | 0.69x | 0.67x | 4.8 x | 8.5 x | 8.3x | 5.7 x | 10.2 x | 9.9 x |
| Ethan Allen Interiors Inc. | ETD | \$ | 30.61 | \$ | 774.6 | \$ | 732.8 | 6.4\% | \$ | 18.58 | 0.76x | 0.98x | 0.98 x | 4.3x | $6.4 x$ | 6.7x | 5.9x | 8.8 x | 9.3 x |
| Mohawk Industries, Inc. | MHK | \$ | 92.53 | \$ | 5,949.2 | \$ | 8,852.2 | 0.0\% | \$ | 128.86 | 0.77x | 0.80x | 0.79x | 8.4 x | 10.8x | 8.8 x | 258.4x | 9.9 x | 8.2 x |
| Lifetime Brands, Inc. | LCUT | \$ | 5.57 | \$ | 121.5 | \$ | 415.8 | 3.1\% | \$ | 10.23 | 0.73x | 0.60x | 0.58x | 19.0x | 9.1x | 8.1 x | -26.5x | 9.8 x | 5.9x |
|  |  |  |  |  |  | Average Median |  | 2.5\% | \$ | 31.23 | 0.5 x | 0.7x | 0.6 x | 9.4 x | 12.3x | 8.4 x | 14.0x | 23.4x | 8.2 x |
|  |  |  |  |  |  |  |  | 2.7\% | \$ | 20.29 | 0.6x | 0.6x | 0.6x | 7.2x | 10.8x | 8.1x | 5.8x | 10.2x | 8.2 x |
| Hooker Furnishings Corporation | HOFT | \$ | 19.06 | \$ | 198.5 | \$ | 233.2 | 4.7\% | \$ | 21.22 | 0.5 x | 0.5 x | 0.5 x | 22.9 x | -15.0x | 9.3x | 22.7 x | -17.7x | 11.4x |

(1) Previous day's closing price
(2) Estimates are from Capital IO
(3) Forward estimates as of calendar year

Source: Company reports, CapitallQ, Stonegate Capital Partners
We are using an EV/EBIT framework to inform our HOFT valuation. Currently HOFT is trading at a CY24 EV/EBIT of $9.3 x$ compared to comps at an average of $8.4 x$. Historically, comps have traded above 14.0x, which we rely on due to the recent volatility in the Home Furnishing industry. We are using our CY24 expected EBIT, and an EV/EBIT range of 11.0x to 13.0x with a midpoint of $12.0 x$ which moves HOFT closer to historical comp companies. We believe this is reasonable given the continued strengthening of the Company's balance sheet and the optimistic outlook for the Home Furnishing industry. This arrives at a valuation range

|  | EV/EBIT |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| CY 2024 E | $\mathbf{1 1 . 0 0 x}$ | $\mathbf{1 2 . 0 0 x}$ | $\mathbf{1 3 . 0 0 x}$ |  |
| Adj EBIT | 25.1 | 25.1 | 25.1 |  |
| TEV | 276.4 | 301.6 | 326.7 |  |
|  |  |  |  |  |
| Cash | 50.0 | 50.0 | 50.0 |  |
| Debt | 84.7 | 84.7 | 84.7 |  |
| Mrkt Cap | 241.8 | 266.9 | 292.0 |  |
| S/O | 10.6 | 10.6 | 10.6 |  |
| Price | $\mathbf{\$ 2 2 . 9 0}$ | $\mathbf{\$ 2 5 . 2 8}$ | $\mathbf{\$ 2 7 . 6 6}$ |  | of $\$ 22.90$ to $\$ 27.66$ with a mid-point of $\$ 25.28$.

We are also using a Dividend Discount Model to guide our valuation. We believe that due to the strong dividend yield that HOFT has shown this valuation method is useful. Our Dividend Discount Model uses a dividend growth rate range of $08 \%$ to $12 \%$ on Last Dividend, Annualized which is in-line with the trailing 3-year average dividend growth rate, similar discount rates used in the DCF model, and a similar long term growth assumption used in the DCF. This arrives at a valuation range of $\$ 21.12$ to $\$ 28.16$ with a mid-point of $\$ 24.20$.

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{10}{|c|}{Dividend Discount Model} <br>
\hline Last Dividend, Annualized \& \multirow[t]{2}{*}{} \& \multicolumn{2}{|l|}{\multirow[t]{2}{*}{\$ 0.88

$8 \%$}} \& \multirow[t]{2}{*}{} \& \multicolumn{2}{|l|}{\$ 0.88} \& \multicolumn{3}{|c|}{\$ 0.88} <br>
\hline Trailing Avg 3 Year Div Growth Rate \& \& \& \& \& \multicolumn{2}{|l|}{10\%} \& \multicolumn{3}{|c|}{12\%} <br>
\hline Payout Per Share \& \& \$ 0.95 \& \& \& 0.97 \& \& \& \$ 0.99 \& <br>
\hline Discount Rate \& 10.00\% \& 9.50\% \& 9.00\% \& 10.00\% \& 9.50\% \& 9.00\% \& 10.00\% \& 9.50\% \& 9.00\% <br>
\hline Growth Rate \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% \& 5.5\% <br>
\hline Price \& \$21.12 \& \$ 23.76 \& \$ 27.15 \& \$ 21.51 \& \$ 24.20 \& \$ 27.66 \& \$21.90 \& \$ 24.64 \& \$ 28.16 <br>
\hline
\end{tabular}

Discounted Cash Flow

## Hooker Furnishings Corporation Discounted Cash Flow Model

(in $\$ M$, except per share)

| Estimates: | 2021 | 2022 | 2023 | 2024E | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | Terminal Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 540.1 | 593.6 | 583.1 | 467.1 | 522.4 | 582.5 | 646.6 | 714.5 | 785.9 | 858.6 | 927.3 | 987.6 | \#\#\#\#\#\# |  |
| Opearting Income | (14.4) | 14.8 | (6.0) | 13.2 | 26.8 | 16.4 | 18.2 | 20.1 | 22.2 | 24.2 | 26.1 | 27.8 | 29.4 |  |
| Less: Taxes (benefit) | (4.1) | 3.4 | (1.8) | 2.6 | 5.6 | 3.7 | 4.1 | 4.5 | 5.0 | 5.4 | 5.9 | 6.3 | 6.6 |  |
| NOPAT | (10.2) | 11.5 | (4.2) | 10.6 | 21.2 | 12.7 | 14.1 | 15.6 | 17.2 | 18.8 | 20.3 | 21.6 | 22.8 |  |
| Plus: Depreciation \& Amortization | 6.8 | 7.8 | 8.8 | 8.9 | 9.1 | 9.8 | 10.3 | 10.0 | 10.2 | 10.3 | 10.2 | 9.9 | 9.9 |  |
| Plus: Changes in WC | 2.2 | (1.2) | 33.5 | (0.5) | (0.5) | (0.6) | (0.6) | (0.7) | (0.8) | (0.9) | (0.9) | (1.0) | (1.0) |  |
| Less: Capex | (1.2) | (6.7) | (4.2) | (2.3) | (2.6) | (2.9) | (3.2) | (2.1) | (2.4) | (2.6) | (2.8) | (3.0) | (3.1) |  |
| Free Cash Flow | (2.4) | 11.4 | 33.9 | 16.7 | 27.2 | 19.0 | 20.6 | 22.8 | 24.2 | 25.6 | 26.8 | 27.5 | 28.5 | 387.6 |
| Discount period - months |  |  |  | 6 | 18 | 30 | 42 | 54 | 66 | 78 | 90 | 102 | 114 |  |
| Discount period - years |  |  |  | 0.5 | 1.5 | 2.5 | 3.5 | 4.5 | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 |  |
| Discount factor |  |  |  | 0.96 | 0.87 | 0.80 | 0.73 | 0.66 | 0.61 | 0.55 | 0.51 | 0.46 | 0.42 |  |
| PV of FCF |  |  |  | 15.9 | 23.7 | 15.2 | 15.0 | 15.1 | 14.7 | 14.2 | 13.5 | 12.7 | 12.0 | 163.7 |
| Growth rate assumptions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  | 9.9\% | -1.8\% | -19.9\% | 11.8\% | 11.5\% | 11.0\% | 10.5\% | 10.0\% | 9.3\% | 8.0\% | 6.5\% | 5.5\% |  |
| Operating Income |  | -203.3\% | -140.7\% | -317.8\% | 103.1\% | -38.6\% | 11.0\% | 10.5\% | 10.0\% | 9.3\% | 8.0\% | 6.5\% | 5.5\% |  |
| Free Cash Flow |  | -570.1\% | 197.3\% | -50.9\% | 63.3\% | -30.1\% | 8.3\% | 10.5\% | 6.5\% | 5.7\% | 4.4\% | 2.8\% | 3.6\% |  |
| Margin assumptions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income | -2.7\% | 2.5\% | -1.0\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% | 2.8\% |  |
| D\&A as a \% of sales | 1.3\% | 1.3\% | 1.5\% | 1.9\% | 1.8\% | 1.7\% | 1.6\% | 1.4\% | 1.3\% | 1.2\% | 1.1\% | 1.0\% | 1.0\% |  |
| Taxes | 28.8\% | 22.8\% | 30.4\% | 19.6\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% |  |
| Changes in WC | 0.4\% | -0.2\% | 5.7\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% | -0.1\% |  |
| Capex as a \% of sales | -0.2\% | -1.1\% | -0.7\% | -0.5\% | -0.5\% | -0.5\% | -0.5\% | -0.3\% | -0.3\% | -0.3\% | -0.3\% | -0.3\% | -0.3\% |  |
| Valuation: |  |  |  |  |  | Sensitivity | y Analysi |  |  |  |  |  |  |  |
| Shares outstanding | 10.6 |  |  |  |  |  |  |  | Termin | al Growth | Rates |  |  |  |
| PV of FCF | 152.2 |  |  |  |  |  |  | 1.0\% | 1.5\% | 2.0\% | 2.5\% | 3.0\% |  |  |
| PV of Terminal Value | 163.7 |  |  |  |  |  | 9.00\% | \$26.46 | \$27.55 | \$28.78 | \$30.21 | \$31.87 |  |  |
| Enterprise Value | 315.8 |  |  |  |  | - | 9.25\% | \$25.54 | \$26.54 | \$27.67 | \$28.97 | \$30.48 |  |  |
| less: Net Debt | 34.7 |  |  |  |  | ${ }_{0}$ | 9.50\% | \$24.67 | \$25.59 | \$26.63 | \$27.82 | \$29.19 |  |  |
| Estimated Total Value: | 281.1 |  |  |  |  | O | 9.75\% | \$23.85 | \$24.70 | \$25.66 | \$26.75 | \$28.00 |  |  |
| Est Equity Value/share: | \$26.63 |  |  |  |  | - | 10.00\% | \$23.08 | \$23.86 | \$24.75 | \$25.75 | \$26.89 |  |  |
| Price | \$19.06 |  |  |  |  |  |  |  |  |  |  |  |  |  |

[^2]
## Balance Sheet

| Hooker Furnishings Corporation Consolidated Balance Sheets (\$M) Fiscal Year End: January |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS | FY 2018 | FY 2019 | FY 2020 | FY 2021 | $\begin{gathered} \text { Q1 } \\ \text { Apr-21 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { Jul-21 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { Oct-21 } \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { Jan-22 } \end{gathered}$ | FY 2022 | $\begin{gathered} \text { Q1 } \\ \text { Apr-22 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { Jul-22 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { Oct-22 } \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { Jan-23 } \end{gathered}$ | FY 2023 | $\begin{gathered} \text { Q1 } \\ \text { Apr-23 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { Jul-23 } \end{gathered}$ |
| Cash and Cash Equivalents | 30.9 | 11.4 | 36.0 | 65.8 | 61.6 | 37.4 | 57.2 | 69.4 | 69.4 | 10.1 | 11.7 | 6.5 | 19.0 | 19.0 | 31.0 | 50.0 |
| Income Tax Recoverable | - | - | 0.8 | - | - | - | 3.1 | 4.4 | 4.4 | 5.1 | 3.6 | 2.0 | 3.1 | 3.1 | 3.0 | 3.0 |
| Inventories | 84.5 | 105.2 | 92.8 | 70.2 | 81.5 | 103.6 | 77.9 | 75.0 | 75.0 | 107.7 | 131.1 | 133.9 | 96.7 | 96.7 | 73.2 | 63.4 |
| Accounts Receivables | 92.8 | 112.6 | 87.7 | 83.3 | 91.3 | 98.3 | 73.6 | 73.7 | 73.7 | 83.0 | 81.7 | 76.0 | 62.1 | 62.1 | 54.5 | 39.4 |
| Insurance Proceeds Receivable | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Prepaid Expenses and Other Assets | 5.3 | 5.7 | 4.7 | 4.4 | 6.2 | 7.8 | 6.5 | 5.2 | 5.2 | 8.2 | 9.0 | 7.9 | 6.4 | 6.4 | 7.6 | 7.4 |
| Total Current Assets | 213.5 | 234.9 | 222.0 | 223.7 | 240.6 | 247.1 | 218.3 | 227.7 | 227.7 | 214.1 | 237.0 | 226.4 | 187.3 | 187.3 | 169.2 | 163.2 |
| Operating Lease Right-of-use Assets | - | - | 39.5 | 34.6 | 32.8 | 26.2 | 53.2 | 51.9 | 51.9 | 52.7 | 54.7 | 52.5 | 68.9 | 68.9 | 66.8 | 58.6 |
| Property, Plant and Equipment, Net | 29.2 | 29.5 | 29.9 | 26.8 | 27.9 | 28.0 | 29.6 | 28.1 | 28.1 | 27.6 | 27.6 | 27.7 | 27.0 | 27.0 | 29.1 | 28.4 |
| Deferred Taxes | 3.3 | 4.5 | 2.9 | 14.2 | 12.4 | 12.5 | 11.8 | 11.6 | 11.6 | 9.8 | 9.8 | 9.9 | 14.5 | 14.5 | 14.2 | 14.0 |
| Goodwill | 40.1 | 40.1 | 40.1 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 15.5 | 15.6 | 15.0 | 15.0 | 15.0 | 15.0 | 15.1 |
| Intangible Assets | 38.1 | 35.8 | 33.4 | 26.2 | 25.6 | 25.0 | 24.4 | 23.9 | 23.9 | 34.4 | 33.5 | 32.7 | 31.8 | 31.8 | 30.9 | 30.5 |
| Other Assets | 2.2 | 1.2 | 1.1 | 0.9 | 1.5 | 2.4 | 3.4 | 4.5 | 4.5 | 5.8 | 7.1 | 8.5 | 9.7 | 9.7 | 11.0 | 12.3 |
| Cash Surrender Value of Life Insurance Policies | 23.6 | 23.8 | 24.9 | 25.4 | 25.9 | 26.3 | 26.1 | 26.5 | 26.5 | 27.2 | 27.3 | 27.6 | 27.6 | 27.6 | 27.9 | 28.1 |
| Total Assets | 350.1 | 369.7 | 393.7 | 352.3 | 367.3 | 368.0 | 367.4 | 374.6 | 374.6 | 387.1 | 412.6 | 400.3 | 381.7 | 381.7 | 364.1 | 350.1 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trade Accounts Payable | 32.7 | 40.8 | 25.5 | 32.2 | 39.6 | 40.7 | 16.6 | 30.9 | 30.9 | 42.3 | 36.6 | 30.3 | 16.1 | 16.1 | 16.0 | 14.1 |
| Other Accrued Expenses | 2.9 | 3.6 | 4.2 | 3.4 | 2.8 | 2.8 | 5.5 | 4.3 | 4.3 | 2.4 | 3.0 | 3.7 | 7.4 | 7.4 | 2.7 | 2.3 |
| Accrued Salaries, Wages and Benefits | 9.2 | 8.0 | 4.9 | 7.1 | 6.1 | 7.0 | 5.9 | 7.1 | 7.1 | 5.3 | 5.7 | 8.1 | 9.3 | 9.3 | 5.7 | 6.4 |
| Current Portion of Long-term Debt | 7.5 | 5.8 | 5.8 | - | - | - | - | - | - | - | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |
| Current Portion of Operating Lease Liabilities | - | - | 6.3 | 6.7 | 6.4 | 5.9 | 7.3 | 7.5 | 7.5 | 7.4 | 7.3 | 6.9 | 7.3 | 7.3 | 7.4 | 8.3 |
| Accrued Income Taxes | 3.7 | 3.2 | - | 0.5 | 1.5 | 0.9 | - | - | - | - | - | - | - | - | - | - |
| Customer Deposits | 4.3 | 3.0 | 3.4 | 4.3 | 7.3 | 7.6 | 6.6 | 7.1 | 7.1 | 9.5 | 10.4 | 9.1 | 8.5 | 8.5 | 6.6 | 6.9 |
| Legal Contingency | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 60.3 | 64.4 | 50.1 | 54.1 | 63.6 | 64.9 | 41.8 | 56.9 | 56.9 | 67.0 | 64.4 | 59.5 | 50.0 | 50.0 | 39.8 | 39.4 |
| Long-term Debt | 45.8 | 29.6 | 24.3 | - | - | - | - | - | - | - | 23.6 | 23.2 | 22.9 | 22.9 | 22.5 | 22.2 |
| Operating Lease Liabilities | - | - | 33.8 | 29.4 | 28.0 | 21.8 | 47.5 | 46.6 | 46.6 | 47.3 | 49.5 | 47.5 | 63.8 | 63.8 | 61.9 | 54.2 |
| Pension Plan | 2.4 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Compensation | 11.2 | 11.5 | 11.4 | 11.2 | 11.1 | 10.8 | 10.7 | 9.9 | 9.9 | 9.8 | 9.6 | 9.4 | 8.2 | 8.2 | 8.0 | 7.9 |
| Other Liabilities | 0.9 | 1.0 | - | - | - | - | - | - | - | 0.8 | 0.8 | 1.0 | 0.8 | 0.8 | 0.9 | 0.9 |
| Total Liabilities | 120.6 | 106.5 | 119.6 | 94.8 | 102.8 | 97.6 | 100.0 | 113.4 | 113.4 | 124.8 | 147.8 | 140.7 | 145.7 | 145.7 | 133.0 | 124.4 |
| Common Stock | 49.0 | 49.5 | 51.6 | 53.3 | 53.0 | 53.5 | 53.7 | 53.3 | 53.3 | 53.6 | 53.9 | 51.9 | 50.8 | 50.8 | 50.1 | 49.6 |
| Retained Earnings | 180.1 | 213.4 | 223.3 | 205.0 | 212.3 | 217.6 | 214.2 | 207.9 | 207.9 | 208.7 | 211.0 | 207.7 | 184.4 | 184.4 | 180.2 | 175.3 |
| Accumulated Other Comprehensive Income | 0.4 | 0.2 | (0.7) | (0.8) | (0.7) | (0.7) | (0.6) | (0.1) | (0.1) | (0.1) | (0.0) | (0.0) | 0.9 | 0.9 | 0.8 | 0.8 |
| Total Consolidated Equity | 229.5 | 263.2 | 274.1 | 257.5 | 264.6 | 270.4 | 267.4 | 261.1 | 261.1 | 262.3 | 264.8 | 259.6 | 236.0 | 236.0 | 231.0 | 225.7 |
| Total Liabilities and Shareholders' Equity | 350.1 | 369.7 | 393.7 | 352.3 | 367.3 | 368.0 | 367.4 | 374.6 | 374.6 | 387.1 | 412.6 | 400.3 | 381.7 | 381.7 | 364.1 | 350.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Liquidity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Current Ratio | 3.5 x | 3.6x | 4.4 x | 4.1 x | 3.8 x | 3.8 x | 5.2 x | 4.0x | 4.0 x | 3.2 x | 3.7 x | 3.8 x | $3.7 \times$ | 3.7 x | 4.3 x | 4.1x |
| Quick Ratio | 1.1x | 1.2 x | 1.1x | 1.6 x | 1.5x | 1.5x | 1.4x | 1.3x | 1.3x | 0.9x | 0.7x | 0.7 x | 0.6x | 0.6x | 0.7x | 0.8x |
| Working Capital | 153.16 | 170.52 | 171.84 | 169.61 | 177.00 | 182.16 | 176.46 | 170.78 | 170.78 | 147.12 | 172.64 | 166.88 | 137.27 | 137.27 | 129.47 | 123.81 |
| Leverage |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Debt to Equity | $0.10 \times$ | 0.09 x | 0.12 x | -0.12x | -0.10x | -0.04x | -0.01x | -0.06x | -0.06x | 0.17 x | 0.26 x | 0.28x | 0.32 x | 0.32 x | 0.27x | 0.16x |
| Net Debt to Capital | 0.06x | 0.06x | 0.09x | -0.08x | -0.07x | -0.03x | -0.01x | -0.04x | -0.04x | 0.12x | 0.17x | 0.18x | 0.20x | 0.20x | 0.17x | 0.10x |
| Capital Usage- Annualized |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AR Turns | 3.7 x | 6.7x | 5.7x | $2.1 \times$ | 1.5x | 1.6 x | 1.8x | 7.3x | 2.4 x | 2.1 x | 1.6 x | 1.7 x | 8.6x | 3.3 x | 2.6x | 3.2x |
| Days Sales Outstanding | 98.6 | 54.1 | 63.9 | 177.7 | 244.1 | 231.2 | 202.0 | 49.8 | 151.5 | 176.0 | 225.3 | 213.5 | 42.5 | 109.5 | 139.2 | 113.1 |
| AP Turnover | 3.0x | 3.0x | 3.3 x | 3.0x | 2.9x | 2.9x | 4.2x | 18.0x | 4.1x | 3.6x | 2.9x | 3.5x | 21.1x | 5.0x | 7.6x | 8.0x |
| Days Payable Outstanding | 123.0 | 121.0 | 110.0 | 122.5 | 126.6 | 126.1 | 85.9 | 20.3 | 89.1 | 102.1 | 127.0 | 104.9 | 17.3 | 72.8 | 48.0 | 45.9 |

Source: Company Reports, Stonegate Capital Partners

Income Statement
Hooker Furnishings Corporation
Consolidated Statements of Income (in \$M, except per share amounts)
Fiscal Year End: January
Fiscal Year End: January

|  | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | $\begin{gathered} \text { Q1 } \\ \text { Apr-22 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { Jul-22 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { Oct-22 } \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { Jan-23 } \end{gathered}$ | FY 2023 | $\begin{gathered} \text { Q1 } \\ \text { Apr-23 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { Jul-23 } \end{gathered}$ | $\begin{gathered} \text { Q3 E } \\ \text { Oct-23 } \end{gathered}$ | $\begin{gathered} \text { Q4 E } \\ \text { Jan-24 } \end{gathered}$ | FY 2024E | $\begin{gathered} \text { Q1 E } \\ \text { Apr-24 } \end{gathered}$ | $\begin{gathered} \text { Q2 E } \\ \text { Jul-24 } \end{gathered}$ | $\begin{gathered} \text { Q3 E } \\ \text { Oct-24 } \end{gathered}$ | $\begin{gathered} \text { Q4 E } \\ \text { Jan-25 } \end{gathered}$ | FY 2025E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$ 620.6 | \$ 683.5 | \$ 610.8 | \$ 540.1 | \$ 593.6 | \$ 147.3 | \$ 152.9 | \$ 151.6 | \$ 131.3 | \$ 583.1 | \$ 121.8 | \$ 97.8 | \$ 122.8 | \$ 124.7 | \$ 467.1 | \$ 127.9 | \$ 122.3 | \$ 135.1 | \$ 137.2 | \$ 522.4 |
| Total Revenues | 620.6 | 683.5 | 610.8 | 540.1 | 593.6 | 147.3 | 152.9 | 151.6 | 131.3 | 583.1 | 121.8 | 97.8 | 122.8 | 124.7 | 467.1 | 127.9 | 122.3 | 135.1 | 137.2 | 522.4 |
| Operating Expenses: <br> Cost of Sales <br> Inventory Valuation Expense | 485.8 | 536.0 | 496.9 <br> - | 427.3 | 490.0 2.0 | 117.9 - | 121.9 - | 119.6 <br> - | 101.4 29.1 | 460.7 <br> 29.1 | 93.9 | 74.5 - | 92.9 | 94.8 | 356.1 | 98.2 | 92.5 | 103.2 | 107.0 <br> - | 400.9 |
| Gross Profit | 134.8 | 147.5 | 114.0 | 112.7 | 101.7 | 29.5 | 31.1 | 32.0 | 0.8 | 93.3 | 27.9 | 23.3 | 29.8 | 29.9 | 111.0 | 29.7 | 29.8 | 31.9 | 30.2 | 121.5 |
| Selling, General, and Expenses | 87.3 | 91.9 | 88.9 | 80.4 | 84.5 | 24.7 | 22.9 | 24.7 | 23.6 | 95.8 | 25.0 | 21.1 | 24.0 | 24.0 | 94.2 | 22.0 | 23.2 | 23.0 | 22.6 | 90.8 |
| Intangibles Asset Amortization | 2.1 | 2.4 | 2.4 | 2.4 | 2.4 | 0.9 | 0.9 | 0.9 | 0.9 | 3.5 | 0.9 | 0.9 | 0.9 | 0.9 | 3.7 | 1.0 | 1.0 | 1.0 | 1.0 | 4.0 |
| Trade Name Impairment Charges | - | - | - | 4.8 | - | - | - | - | 0.0 | 0.0 | - | - | - | - | - | - | - | - | - | - |
| Total Operating Expenses | 89.4 | 94.3 | 91.3 | 127.1 | 86.9 | 25.5 | 23.8 | 25.6 | 24.5 | 99.3 | 25.9 | 22.1 | 24.9 | 24.9 | 97.8 | 23.0 | 24.2 | 24.0 | 23.6 | 94.8 |
| Operating Income | 45.5 | 53.2 | 22.7 | (14.4) | 14.8 | 3.9 | 7.3 | 6.4 | (23.7) | (6.0) | 2.0 | 1.3 | 4.9 | 5.0 | 13.2 | 6.7 | 5.6 | 7.9 | 6.6 | 26.8 |
| Other gains/loses | 1.6 | (0.1) | 0.5 | 0.3 | 0.4 | 0.3 | (0.0) | 0.2 | (0.0) | 0.4 | 0.1 | 0.4 | 0.1 | 0.1 | 0.5 | 0.1 | 0.1 | 0.1 | 0.1 | 0.2 |
| Interest expense | 1.2 | 1.5 | 1.2 | 0.5 | 0.1 | 0.0 | 0.1 | 0.4 | (0.0) | 0.5 | 0.2 | 0.7 | 0.6 | 0.6 | 2.0 | 0.6 | 0.6 | 0.6 | 0.6 | 2.2 |
| Profit Before Taxes | 45.8 | 51.6 | 21.9 | (14.6) | 15.1 | 4.2 | 7.2 | 6.2 | (23.7) | (6.1) | 1.9 | 1.0 | 4.4 | 4.5 | 11.7 | 6.2 | 5.1 | 7.4 | 6.1 | 24.7 |
| Provision for Income Tax | 17.5 | 11.7 | 4.8 | (4.1) | 3.4 | 1.0 | 1.6 | 1.3 | (5.8) | (1.8) | 0.4 | 0.2 | 1.0 | 1.0 | 2.6 | 1.4 | 1.1 | 1.7 | 1.4 | 5.6 |
| Net Income | 28.3 | 39.9 | 17.1 | (10.4) | 11.7 | 3.2 | 5.5 | 4.8 | (17.9) | (4.3) | 1.4 | 0.8 | 3.4 | 3.5 | 9.1 | 4.8 | 3.9 | 5.7 | 4.7 | 19.2 |
| Basic EPS | \$ 2.43 | \$ 3.39 | \$ 1.45 | \$ (0.88) | \$ 0.99 | \$ 0.27 | \$ 0.47 | \$ 0.42 | \$ (1.60) | \$ (0.37) | \$ 0.13 | \$ 0.07 | \$ 0.32 | \$ 0.34 | \$ 0.85 | \$ 0.45 | \$ 0.37 | \$ 0.53 | \$ 0.44 | \$ 1.79 |
| Diluted EPS | \$ 2.43 | \$ 3.39 | \$ 1.45 | \$ (0.88) | \$ 0.98 | \$ 0.27 | \$ 0.46 | \$ 0.42 | \$ (1.60) | \$ (0.37) | \$ 0.13 | \$ 0.07 | \$ 0.32 | \$ 0.34 | \$ 0.85 | \$ 0.45 | 0.37 | \$ 0.53 | \$ 0.44 | \$ 1.79 |
| WTD Shares Out - Basic | 11.6 | 11.8 | 11.8 | 11.8 | 11.9 | 11.9 | 11.9 | 11.5 | 11.2 | 11.6 | 11.0 | 10.7 | 10.6 | 10.4 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 |
| WTD Shares Out - Diluted | 11.6 | 11.8 | 11.8 | 11.8 | 12.0 | 11.9 | 11.9 | 11.5 | 11.2 | 11.6 | 11.1 | 10.8 | 10.6 | 10.4 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 | 10.7 |

Margin Analysis
Gross Margin
Operating Margin
EBITDA Margin
Pre-Tax Margin
Net Income Margin
Tax Rate
Growth Rate Y/Y
Total Revenue
Total cost of revenues
Operating Income
Net Income
Source: Company Reports, Stonegate Capital Partners estimates

## Statement of Cash Flows

```
Hooker Furnishings Corporation
Hooker Furnishings Corporation
Fiscal Year End: January
```


## CASHFLOW

FY 2018 FY 2019 FY 2020 FY 2021 Q1

## Operating Activities

Net Income
Inventory Valuation Expense
Depreciation and Amortization
Deferred Income Tax Expense
Noncash Restricted Stock and Performance Awards
Provision for Doubtful Accounts and Sales Allowances
Loss on Sales of Assets
Trade Accounts Receivable
Inventories
Income Tax Recoverable
Prepaid Expenses and Other Assets
Trade Accounts Payable
Accrued Salaries, Wages, and Benefits
Customer Deposits
Operating Lease Assets and Liabilities
Other Accrued Expenses
Deferred Compensatio
will and Intangible Asset Impairment Charge
Cash flow generated/(absorbed) from operating Activities

## Investing Activities

Acquisitions
Purchases of Property and Equipment
Proceeds from Sale of Property and Equipment
Premiums Paid on Life Insurance Policies
Proceeds of Life Insurance Policies
Proceeds Received on Notes Receivable
Cash flow generated by Investing Activities

## Financing Activities

Purchase and Retirement of Common Stock Cash Dividends Paid
Pronents for Long-Term Loans
Proceeds from Revolving Credit Facility
Payments for Revolving Credit Facility
Debt Issuance Costs
Cash flow generated/(absorbed) by financing Activities Net Cash Fow

Cash and Cash Equivalents
Beginning Cash balance
Ending Cash balance

| 28.3 | 39.9 | 17.1 | (10.4) | 9.4 | 7.5 | (1.2) | (4.0) | 11.7 | 3.2 | 5.5 | 4.8 | (17.9) | (4.3) | 1.5 | 0.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - |  |  | 0.5 |  |  |  | 3.4 | 3.4 |  | - | - | 28.8 | 28.8 | - | - |
| 6.6 | 7.4 | 7.1 | 6.8 | 1.7 | 1.9 | 2.0 | 2.2 | 7.8 | 2.3 | 2.1 | 2.2 | 2.3 | 8.8 | 2.1 | 2.2 |
| 3.5 | (1.9) | (1.2) | (10.8) | 2.8 | (0.7) | (0.3) | 0.1 | 1.8 | 1.8 | 0.0 | (0.2) | (4.8) | (3.2) | 0.3 | 0.2 |
| 1.2 | 1.3 | 1.3 | 1.7 | (0.3) | 0.5 | 0.2 | (0.4) | (0.0) | 0.4 | 0.5 | 0.5 | (0.1) | 1.2 | 0.4 | 0.7 |
| (0.5) | (0.8) | (0.4) | 4.7 | (0.8) | 0.5 | 0.8 | (0.4) | 0.0 | (0.3) | (1.2) | (2.3) | 0.2 | (3.7) | 0.0 | (0.5) |
| (0.6) | (0.7) | (0.8) | (1.2) | (0.4) | (0.3) | (0.1) | (0.2) | (1.0) | (0.6) | (0.0) | (0.2) | (0.4) | (1.2) | (0.6) | (0.1) |
| 0.6 | (0.1) | (0.3) | - |  |  |  | (0.0) | (0.0) | - | - | - | 0.1 | 0.1 | - | 0.0 |
| 2.9 | (18.0) | 25.3 | (0.3) | (7.3) | (7.4) | 23.9 | 0.3 | 9.5 | (7.4) | 2.5 | 7.9 | 13.8 | 16.8 | 7.6 | 15.6 |
| (6.8) | (21.3) | 12.4 | 22.1 | (11.3) | (22.1) | 25.7 | (0.6) | (8.3) | (30.1) | (23.4) | (2.9) | 8.5 | (47.8) | 23.5 | 11.6 |
| - | - | (0.8) | 0.8 | - |  | (3.1) | (1.3) | (4.4) | (0.8) | 1.5 | 1.6 | (1.1) | 1.3 | 0.1 | (0.0) |
| (1.1) | 0.3 | (0.6) | 0.5 | (2.4) | (2.2) | 0.6 | (0.3) | (4.4) | (4.1) | (2.0) | 0.3 | 0.2 | (5.7) | (2.1) | (1.4) |
| (4.6) | 8.1 | (15.3) | 6.7 | 7.4 | 1.0 | (24.0) | 14.3 | (1.3) | 10.5 | (5.8) | (6.2) | (14.3) | (15.8) | (0.2) | (1.8) |
| 0.1 | (1.6) | (3.1) | 2.2 | (1.1) | 0.9 | (1.0) | 1.2 | 0.1 | (1.8) | 0.3 | 2.4 | 1.2 | 2.1 | (3.5) | 0.7 |
| (0.3) | (1.3) | 0.3 | 0.9 | 3.0 | 0.3 | (1.0) | 0.6 | 2.9 | (0.9) | 0.9 | (1.3) | (0.6) | (1.9) | (1.9) | 1.7 |
| - | - | 0.3 | 0.9 | 0.1 | 0.0 | 0.0 | 0.6 | 0.7 | (0.2) | 0.0 | (0.1) | 0.2 | (0.1) | 0.3 | 0.1 |
| (0.4) | 1.2 | 0.1 | (0.9) | (0.6) | 0.1 | 2.6 | (1.2) | 0.9 | (1.8) | 0.5 | 0.9 | 3.6 | 3.3 | (4.7) | (0.4) |
| (1.2) | (2.8) | (0.0) | (0.3) | 0.0 | (0.2) | (0.1) | (0.1) | (0.3) | (0.1) | (0.1) | (0.1) | (0.1) | (0.5) | (0.2) | (0.2) |
| - | - | - | 44.3 | - | - | - | - | - | - | - | - | - | - | - | - |
| 27.7 | 9.7 | 41.4 | 68.3 | 0.2 | (20.4) | 25.2 | 14.2 | 19.2 | (30.0) | (18.5) | 7.3 | 19.4 | (21.7) | 22.4 | 29.1 |
| (32.8) | - | - | - |  |  |  | - |  | (25.9) | - | - | 0.6 | (25.3) | - | (2.4) |
| (3.2) | (5.2) | (5.1) | (1.2) | (2.2) | (1.3) | (3.2) | (0.1) | (6.7) | (0.8) | (1.1) | (1.5) | (0.7) | (4.2) | (3.2) | (0.8) |
| 0.0 | 0.0 | 0.0 | - |  |  |  | 0.0 | 0.0 |  |  | - | - | -- |  | - |
| (0.7) | (0.7) | (0.6) | (0.6) | (0.2) | (0.3) | (0.1) | (0.0) | (0.6) | (0.1) | (0.3) | (0.1) | (0.0) | (0.5) | (0.1) | (0.2) |
| - | 1.2 | - | 1.3 | - | - | - | 0.4 | 0.4 | - | - | - | - | - | - | 0.4 |
| 0.1 | 0.1 | 1.4 | - | - | - | - |  |  |  | - | - | - |  | - | - |
| (36.5) | (4.5) | (4.3) | (0.5) | (2.3) | (1.6) | (3.2) | 0.3 | (6.9) | (26.9) | (1.4) | (1.6) | (0.1) | (30.0) | (3.3) | (2.9) |
| - | - | - | - | - | - | - | - | - | - | (1.1) | (8.2) | (4.0) | (13.3) | (4.3) | (4.4) |
| (5.8) | (6.7) | (7.2) | (7.8) | (2.1) | (2.1) | (2.2) | (2.4) | (8.8) | (2.4) | (2.4) | (2.3) | (2.5) | (9.6) | (2.4) | (2.4) |
| (6.3) | (17.9) | (5.4) | (30.1) | - |  | - | - | - | - | - | (0.4) | (0.4) | (0.7) | (0.4) | (0.4) |
| 12.0 | - | - | - | - |  |  | - | - |  | 25.0 | - | - | 25.0 | - | - |
| - | - | - | - | - |  |  | - | - |  | 30.3 | 5.9 | - | 36.2 | - | - |
| - | - | - | - | - |  | - | - | - |  | (30.3) | (5.9) | - | (36.2) | - | - |
| (0.0) |  |  | - | - |  |  |  |  | - | (0.0) | - | 0.0 | (0.0) | - | - |
| (0.1) | (24.6) | (12.6) | (38.0) | (2.1) | (2.1) | (2.2) | (2.4) | (8.8) | (2.4) | 21.4 | (10.9) | (6.8) | 1.3 | (7.1) | (7.1) |
| (8.9) | (19.5) | 24.6 | 29.8 | (4.2) | (24.2) | 19.8 | 12.1 | 3.5 | (59.3) | 1.6 | (5.1) | 12.5 | (50.4) | 12.0 | 19.0 |
| 39.8 | 30.9 | 11.4 | 36.0 | 65.8 | 61.6 | 37.4 | 57.2 | 65.8 | 69.4 | 10.1 | 11.7 | 6.5 | 69.4 | 19.0 | 31.0 |
| 30.9 | 11.4 | 36.0 | 65.8 | 61.6 | 37.4 | 57.2 | 69.4 | 69.4 | 10.1 | 11.7 | 6.5 | 19.0 | 19.0 | 31.0 | 50.0 |

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