### **Research Update**

#### Dave Storms, CFA

Dave@stonegateinc.com

214-987-4121

| Market Statistics         |       |        |
|---------------------------|-------|--------|
| Price                     | £     | 1.13   |
| 52 week Range             | £0.89 | £1.35  |
| Daily Vol (3-mo. average) | 1     | 82,530 |
| Market Cap (M):           | £     | 225.1  |
| Enterprise Value (M):     | £     | 741.3  |
| Shares Outstanding: (M)   |       | 224.0  |
| Float (M)                 |       | 206.5  |
| Public Ownership          |       | 14.8%  |
| Institutional Ownership   |       | 77.4%  |

| Financial Summary |   |       |
|-------------------|---|-------|
| Cash (£M)         | £ | 42.5  |
| Cash/Share        | £ | 0.19  |
| Debt (£M)         | £ | 535.4 |
| Equity (£M)       | £ | 501.9 |
| Equity/Share      | £ | 2.24  |

| FYE: Dec   |   | 2023  |   | 2024E |   | 2025E |
|------------|---|-------|---|-------|---|-------|
| (in M)     |   |       |   |       |   |       |
| Total Rev  | £ | 527.3 | £ | 573.2 | £ | 627.0 |
| Chng%      |   | -2%   |   | 9%    |   | 9%    |
| Net Income | £ | 39.5  | £ | 45.4  | £ | 53.8  |
| EBT        | £ | 67.5  | £ | 75.6  | £ | 89.7  |
| EPS        | £ | 0.17  | £ | 0.19  | £ | 0.23  |
| EV/Rev     |   | 1.4x  |   | 1.3x  |   | 1.2x  |
| EV/EBT     |   | 9.6x  |   | 10.0x |   | 9.4x  |
| P/E        |   | 6.7x  |   | 5.9x  |   | 5.0x  |
| £1.35      |   |       |   |       |   |       |



#### **COMPANY DESCRIPTION**

International Personal Finance (LSE: IPF) provides affordable consumer credit services in Europe, Mexico, and Australia. The Company's customers are underserved being unable to access credit from banks and traditional lenders. IPF offers a range of products including home credit, digital revolving and instalment loans, credit cards, and mobile wallets. The Company currently serves approx. 1.7 million customers in 9 international markets.

### **INTERNATIONAL PERSONAL FINANCE PLC (LSE: IPF)**

#### **COMPANY UPDATES**

**Strong FY23:** IPF reported strong net receivables up 12% year over year to £893M, excluding Poland. Additionally, customer lending was up 8% when excluding the transitional impact from operations in Poland. Annualized revenue yield was also strong, moving to 55.3% in 4Q23, up 340bps from 4Q22. Impairments remain in-line with expectations at 12.2%, in large part due to robust credit standards and despite the cost-of-living crisis. Lastly, the costs to income ratio is ahead of management plans, down to 57.0% in 4Q23. The Company remains on strong footing with the stated ambition to serve 2.5 million customers, a fraction of the 70 million underserved adults in the nine countries the Company serves. IPF is still seeing strong customer repayment performance in large part due to the responsible underwriting and operational rhythm despite the challenging macro environment.

Continued Expansion in Mexico: IPF continued its expansion into the Mexico Home Market by following the opening of the Tijuana branch in 2022 with the opening of the Tampico branch in March of 2023. We expect IPF to expand into Mexicali during FY24. The learning curve to get these locations seems to be short as the Company reported an increase of 17.6% customer lending y/y, customer numbers growing by 2.9% in the quarter to 716,000 and closing receivables growing by 18.0% to £187.1M. This is all served by the very critical first cohort of employees.

Credit Card is Building Traction: The roll out of credit cards in Poland is on track with 130,000 cards issued. This is up from 50,000 cards issued at 1H23, with the pace of uptake expected to maintain steady as the IPF continues to transition current customers. It is expected that the full transition of the Polish market will be completed by the end of 2024 with further regulatory guidance received from KNF.

**Digital Strength Remains:** Digital saw positive momentum in all markets as profit before tax increased 21.6% and customer leading growth increased 9% when excluding the impacts from the transition in Poland. Of note was the increase in gross receivables to £287.9M, which is up 11.6% year over year.

**Funding:** IPF ended the year with working capital of £549.2M and a cash balance of £42.5M, which is up from £28.2M at the end of 1H23. The Company's receivables ratio was 56%, up from 51% at the end of FY22. We note that headroom on borrowing facilities was at £126.0M. Notably the Company extended £146.0M of debt facilities in 2023 with duration now standing at 2.0 years with £170.0M of debt now maturing beyond 2025.

**Valuation:** We use a DCF Analysis and a Comparison Analysis to frame valuation. For the comparison analysis we used a combination of P/E, P/TBV, and EV/EBT multiples to determine a valuation range for IPF. When we blend these multiple comparisons, in combination with our DCF analysis, we arrive at a median price range of £1.85 to £2.20 with a midpoint of £2.01.

# **Company History**

International Personal Finance PLC was founded in 1997 and is headquartered in Leeds, United Kingdom. The Company was originally a division of Provident Financial before it was divested in 2007. In 2015, it acquired MCB Finance, a digital credit provider, broadening its product range into digital credit products and extending its geographic presence to reach new customers. The Company began trading on London Stock Exchange in 2007 under the symbol "IPF."

## **Business Overview**

International Personal Finance PLC (LSE: IPF) provides affordable consumer credit services in Europe, Mexico, and Australia. The Company's customers are underserved, being unable to access credit from banks and traditional lenders. IPF offers a range of products including home credit, digital revolving and instalment loans, credit cards, and mobile wallets. The Company currently serves approx. 1.7 million customers in 9 international markets.

#### **Exhibit 1: Markets Served**



- Australia
- Czech Republic
- Estonia
- Hungary
- Latvia
- Lithuania
- Mexico
- Poland
- Romania

Source: Company Website

## **Business Divisions**

IPF is a financial services company providing credit services to people who are typically excluded from mainstream finance. The Company's customers are individuals who usually have a low-to-moderate income and limited credit histories, which subjects them to refusals from traditional banks and credit providers. Management has prioritized offering clients simple and affordable products that meet their specific needs, making this a significant part of IPF's identity. The Company stresses its responsibility to provide supportive and flexible customer service in all its markets. IPF operates in three distinct divisions: European Home Credit, Mexico Home Credit, and IPF Digital.

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#### **Exhibit 2: Business Divisions**



Source: Company Presentation

### **European Home Credit**

The European Home Credit division is IPF's legacy division that has been in business for twenty-five years. It operates in four central European countries and offers home credit, instalment loans, credit cards, and value-added services to its customers. This segment is increasingly being digitized to further capitalize on the established history of strong cash generation. As the segment diversifies its traditional home credit to include a broader suite of products, the segment is expected to continue generating target returns of ~20%.

In 2022, the division faced a regulatory headwind due to tighter rate caps in Poland and the economic ramifications of the war in Ukraine. In December 2022, the Polish government introduced a lower, non-interest rate cap which reduced maximum non-interest fees that can be charged on a loan. This cap reduced the maximum non-interest fees to 45% of the loan value, from 100%. Additionally, the region experienced high inflation rates in eastern Europe primarily due to the war in Ukraine. The division saw a contract of 7% in home credit lending, primarily due to the expected 27% reduction in Poland.

#### **Mexico Home Credit**

Similar to the European division, the Mexico Home Credit division offers home credit, hybrid loans, and other value-added services. The Mexican Home Credit division has high demand and strong growth potential, allowing the Company to deliver strong return on required equity (RORE). Despite an increasingly high inflationary macroeconomic environment, the Company experienced healthy growth in the country, increasing customer lending by 17.6% year over year as of 2H23. This was largely aided by the increasing penetration into IPF's existing footprint.

This division is a significant opportunity for revenue growth. Mexico has a population over 125 million people and IPF estimates that roughly two-thirds of the population are not properly banked. The Company states that it has a target market of about twenty-eight million people with an additional 15 million people in its expansion plan. By penetrating this vast and largely untouched market, IPF has the potential to strengthen its footprint in the country and substantially grow its revenues. The Company has made progress on this by expanding in Tijuana in the northwest in 2022 and Tampico in the east in 2023, targeting a market of approximately 1.7 million customers.

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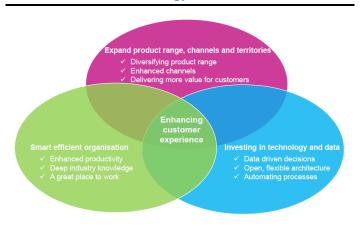
## **IPF** Digital

IPF Digital offers customers digital access to revolving credit lines, mobile wallets, and digital installment loans as well as other services. The division allows IPF to reach customers that are digitally save and younger who are looking for an affordable end-to-end digital service with around-the-clock digital access to their accounts. During FY23, the division experienced receivable growth of over 10% in multiple regions such as Mexico, Australia, and the Baltics. Despite exiting the Finish and Spanish markets in the wake of regulatory changes, IPF Digital's solid products and services as well as its scalability provides the Company with a path to further grow its business internationally and potentially outside of its current markets.

# **Growth Strategy**

Management has been clear in its expectations and priorities in expanding its business. IPF is targeting to deliver returns of 15% to 20% by 2025. This will be accomplished by expanding its product building its distribution, range, investing in technology as a roadmap to continued growth. In 2023, IPF progressed in this by expanding its geographic presence in Mexico and digital channels in markets. European Bolstering Company's growth strategy is a strong and well capitalized balance sheet as well as continued customer confidence.

**Exhibit 3: Growth Strategy** 



Source: Company Presentation

## Financial Model

IPF has a strict financial model that is focused on delivering sustainable earnings and returns. The Company makes its investment decisions with the goal of achieving 20%+ Return on Required Equity (RORE). The model acts as a cycle that maintains balance. A delivery of RORE of 15% to 20% supports a minimum dividend payout ratio of 40% returned to shareholders, which allows receivables growth of up to 10% per fiscal year. This helps maintain an equity to receivables ratio of about 40%. IPF's financial model is supported by focusing on revenue yield, impairment rate, and costincome ratio being delivered by each division. Continued strong results in core key performance indicators (KPIs) aid in keeping the financial model sustainable, however current macroeconomic headwinds may bring increased pressure in the shortterm. To date, the Company has not seen an impact from the current cost of living crisis.

**Exhibit 4: Financial Model** 



Source: Company Presentation

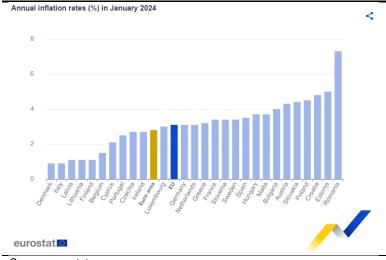
## Market Overview

IPF operates in a highly competitive market. What separates the Company from its competitors, such as banks and other lenders, is its focus on assisting a customer base that is usually neglected by delivering strong relationships that often include face to face contact, helping customers stay in control

of their repayments. This allows IPF to make effective credit assessments while also enhancing financial inclusions leading to significant reach into underserved portions of markets in Mexico, Australia, and Central Europe. These markets offer IPF the greatest opportunity to expand its reach and grow its customer base.

However, IPF may experience global economics headwinds going forward which could adversely affect its business. high inflationary Α environment coupled with rapidly rising rates will make it difficult for people, especially those represented in IPF's markets, to be able to obtain

Exhibit 5: European Inflation Rates January 2024



Source: eurostat

or pay off loans given their decreasing disposable income. Due to IPF's close relationship with their customers, small loan sizes that tend to not overburden customers, and government support that customers get, we believe it is reasonable to assume that IPF's customer base is better suited to weather market downturns compared to the market. As shown in Exhibit 5, a few of IPF's target markets such as Poland, Lithuania, and Romania are experiencing inflation higher than the EU Area as of January 2024. Should this trend continue in the remainder of 2024, IPF will likely see greater risk of falling demand.

Should the Company see increased volatility due to market forces over the next 12 to 18 months, IPF will be expected to maintain its lending standards to manage its impairment rate. IPF has shown

**Exhibit 6: Historical Impairment Rates** 



Source: Company Presentation

resiliency during several market cycles, the most recent example seen in 2020. At the height of the Covid pandemic, the Company only saw the impairment rate rise ~260bps above target levels. Given the strong balance sheet, track record of resiliency during challenging macro events. impressive navigation through changing political environments, we expect management to have all the tools necessary to weather future downturns. We note that the Company ended FY23 with an impairment rate of 12.2%, which is closer to the target.

#### Risks

As with any investment, there are certain risks associated with IFP's operations as well as with the surrounding economic and regulatory environments common to the consumer finance industry and operating in foreign countries.

**Credit** – IPF's customers are those with low and/or poor to no credit history. This puts the Company at a significant risk of loss should its customers fail to meet their contracted repayment obligations. High inflationary markets put strain on people's disposable income and affect their ability to meet their obligations.

**Regulatory Changes** – IPF's industry is subject to significant regulatory change. Governments legislation can lead to a tightening of rates, which can negatively impact the Company's ability to operates in certain countries.

**Political Risk** – IPF target markets include countries susceptible to significant political risk. The Company's eastern European operations are in close proximity to Ukraine, which is still in the midst of its war with Russia. The war has negatively impacted Ukraine's neighbors, increasing inflation at a higher rate than the rest of the world and increasing consumer uncertainty. While this uncertainty has abated in recent months, the nature of the Company's target markets keeps political risk relevant.

**Competitive Industry** – IPF operates in an industry that is highly competitive, facing competition that includes large and reputable banks and lenders. Despite operating in a niche market, the Company could lose market share to larger competitors if they decide to pivot and begin offering their own products and services to IPF's customers. Should this happen, IPF could see a loss of customers, leading to a negative impact on earnings.

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## **VALUATION SUMMARY**

We use a DCF Analysis and a Comparison Analysis to frame valuation.

## **DCF Analysis**

We are modeling near term revenue growth rates driven by continued growth in the Mexican market, offset by challenges related to the credit card roll out in Poland. Our revenue growth normalizes at 5%.

For our sensitivity analysis, we used a range of discount rates from 12.25% to 12.75% and terminal growth rates between 1.50% and 2.50%. We selected this discount rate to account for the challenging macro backdrop, IPF's smaller market cap, and the rising interest rate environment. These assumptions result in a valuation range of £1.88 to £2.21, with the mid-point at £2.03.

#### Sensitivity Analysis:

|               |        |   |      | T | ermir | al ( | Growt | h Ra | ites |   |      |
|---------------|--------|---|------|---|-------|------|-------|------|------|---|------|
|               |        | 1 | .0%  | 1 | .5%   | 2    | .0%   | 2    | .5%  | 3 | .0%  |
| ate           | 11.00% | £ | 2.47 | £ | 2.57  | £    | 2.68  | £    | 2.80 | £ | 2.93 |
| #             | 12.25% | £ | 1.98 | £ | 2.05  | £    | 2.13  | £    | 2.21 | £ | 2.30 |
| ш             | 12.50% | £ | 1.90 | £ | 1.96  | £    | 2.03  | £    | 2.11 | £ | 2.20 |
| Discount rate | 12.75% | £ | 1.82 | £ | 1.88  | £    | 1.94  | £    | 2.02 | £ | 2.10 |
| Ē             | 13.00% | £ | 1.74 | £ | 1.80  | £    | 1.86  | £    | 1.93 | £ | 2.00 |

# **Comparison Analysis**

|                                    |                |           |           |           |           |       | EV/  | Revenue | (2, 3) | E      | V/EBT (2 | , 3)  |        | P/E (2, 3) |       | Pro    | fitability | , (2, 3) |
|------------------------------------|----------------|-----------|-----------|-----------|-----------|-------|------|---------|--------|--------|----------|-------|--------|------------|-------|--------|------------|----------|
| Company Name                       | Symbol         | Price (1) | Mrkt Cap  | EV        | TBV/Share | P/TBV | 2023 | 2024E   | 2025E  | 2023   | 2024E    | 2025E | 2023   | 2024E      | 2025E | NIM    | ROA        | ROE      |
|                                    |                |           |           |           |           |       |      |         |        |        |          |       |        |            |       |        |            |          |
| Propel Holdings Inc.               | TSX: PRL       | \$ 11.87  | \$ 423.2  | \$ 585.3  | \$ 2.60   | 4.6x  | 2.5x | 1.8x    | 1.5x   | 20.8x  | N/M      | N/M   | 17.2x  | 9.6x       | 5.4x  | 18.0%  | 12.6%      | 30.3%    |
| Encore Capital Group, Inc.         | NASDAQGS: ECPG | \$ 46.97  | \$1,133.2 | \$4,407.6 | \$ 14.02  | 3.4x  | 3.6x | 3.1x    | 2.7x   | -24.5x | 26.7     | 19.23 | 22.4x  | 7.6x       | 5.0x  | -16.9% | 3.7%       | -19.5%   |
| FirstCash Holdings, Inc.           | NASDAQGS: FCFS | \$117.55  | \$5,429.2 | \$7,225.3 | \$ (0.20) | N/M   | 2.3x | 2.1x    | 1.9x   | 24.7x  | 17.74    | 15.38 | 27.2x  | 16.9x      | 14.5x | 7.0%   | 6.2%       | 11.3%    |
| Enova International, Inc.          | ENVA           | \$ 60.73  | \$1,755.3 | \$4,671.8 | \$ 29.30  | 2.1x  | 4.5x | 1.9x    | 1.7x   | 20.6x  | N/M      | N/M   | 13.1x  | 7.5x       | 6.2x  | 16.9%  | 4.2%       | 14.4%    |
| PRA Group, Inc.                    | NASDAQGS: PRAA | \$ 22.75  | \$ 932.5  | \$3,846.7 | \$ 18.74  | 1.2x  | 4.8x | 4.0x    | 3.6x   | -46.4x | 267.3    | 46.79 | -13.9x | 65.6x      | 13.0x | -10.4% | 1.5%       | -5.3%    |
| Vanquis Banking Group plc          | LSE: VANQ      | \$ 0.69   | \$ 174.3  | \$2,432.9 | \$ 2.27   | 0.3x  | 3.7x | 3.7x    | 3.5x   | 75.7x  | 64.44    | 42.23 | 6.9x   | 6.6x       | 4.3x  | 12.4%  | 1.5%       | 6.7%     |
|                                    |                |           |           | Average   | \$ 11.12  | 2.3x  | 3.6x | 2.8x    | 2.5x   | 11.8x  | 94.0x    | 30.9x | 12.1x  | 19.0x      | 8.1x  | 4.5%   | 4.9%       | 6.3%     |
|                                    |                |           |           | Median    | \$ 8.31   | 2.1x  | 3.7x | 2.6x    | 2.3x   | 20.7x  | 45.6x    | 30.7x | 15.1x  | 8.6x       | 5.8x  | 9.7%   | 4.0%       | 9.0%     |
| International Personal Finance plc | LSE: IPF       | \$ 1.43   | \$ 320.0  | \$ 948.6  | \$ 2.34   | 0.6x  | 1.2x | 1.2x    | 1.1x   | 8.9x   | 9.4x     | 7.3x  | 5.2x   | 5.5x       | 4.5x  | 6.3%   | 17.5%      | 10.1%    |

- (1) Previous day's closing price (2) Estimates are from Capital IQ
- (3) Forward estimates as of calendar ye All Values in USD at an exchange rate of \$0.78 GBP/USD
- Source: Company reports, CapitalIQ, Stonegate Capital Partners

We used a combination of P/E, P/TBV, and EV/EBT multiples to determine a valuation range for IPF.

When we look at P/E Multiples we note that comps are trading at an average of 8.1x 2024 estimates. This compares to IPF trading at 4.5x. We believe a multiple range of 7.5x to 8.5x is appropriate given the growth potential that IPF has in both the Mexican Home Market as well as their digital offerings. This will bring IPF more inline with sector peers.

We believe that a P/TBV value of below 1.0x makes IPF attractive from a valuation standpoint. When we apply a conservative range of 1.00x to 1.25x the valuation spans £1.83 to £2.29.

Comparable companies are trading at an estimated FY24 EV/EBT multiple of 30.7x at the median vs IPF at 7.3x. When we apply a multiple range of 9.0x to 10.0x, which is conservative relative to peers, we arrive at a valuation of £1.75 to £2.19.

When we blend these multiple comparisons, in combination with our DCF analysis, we arrive at an average price range of £1.85 to £2.20 with a midpoint of £2.01.

|          |          | P/E   |        |   |       |
|----------|----------|-------|--------|---|-------|
| 2025 E   |          | 7.50x | 8.00x  |   | 8.50x |
| Earnings |          | 0.25  | 0.25   |   | 0.25  |
| Price    | £        | 1.86  | £ 1.98 | £ | 2.11  |
| 11100    | <u> </u> |       |        | ~ | _     |

|                 |    | P/TBV |    |       |    |       |
|-----------------|----|-------|----|-------|----|-------|
|                 |    | 1.00x |    | 1.13x |    | 1.25x |
| TBV/Share (USD) |    | 2.34  |    | 2.34  |    | 2.34  |
| Price (USD)     | \$ | 2.34  | \$ | 2.63  | \$ | 2.92  |
| Price (GBP)     | £  | 1.83  | £  | 2.06  | £  | 2.29  |

|          |   | EV/EBT |   |       |   |        |
|----------|---|--------|---|-------|---|--------|
| 2025 E   |   | 9.00x  |   | 9.50x |   | 10.00x |
| EBT      |   | 98.3   |   | 98.3  |   | 98.3   |
| TEV      |   | 884.9  |   | 934.0 |   | 983.2  |
| Cash     |   | 42.5   |   | 42.5  |   | 42.5   |
| Debt     |   | 535.4  |   | 535.4 |   | 535.4  |
| Mrkt Cap |   | 392.0  |   | 441.1 |   | 490.3  |
| S/O      |   | 224.0  |   | 224.0 |   | 224.0  |
| Price    | £ | 1.75   | £ | 1.97  | £ | 2.19   |
|          |   |        |   |       |   |        |

|            | Su | ımmauc | ווע |      |   |      |
|------------|----|--------|-----|------|---|------|
| DCF Values | £  | 1.88   | £   | 2.03 | £ | 2.21 |
| Average    | £  | 1.83   | £   | 2.01 | £ | 2.20 |
| Median     | £  | 1.85   | £   | 2.01 | £ | 2.20 |
|            |    |        |     |      |   |      |

# **DCF ANALYSIS**

| International Personal Fina             | •     |        |        |       |          |               |            |         |         |           |         |         |         |                    |
|---|-------|--------|--------|-------|----------|---------------|------------|---------|---------|-----------|---------|---------|---------|--------------------|
| Discounted Cash Flow Mod                | eı    |        |        |       |          |               |            |         |         |           |         |         |         |                    |
| (in \$M, except per share)              |       |        |        |       |          |               |            |         |         |           |         |         |         |                    |
| Estimates:                              | 2021  | 2022   | 2023   | 2024E | 2025E    | 2026E         | 2027E      | 2028E   | 2029E   | 2030E     | 2031E   | 2032E   | 2033F   | Termina<br>I Value |
| Revenue                                 | 548.7 | 645.5  | 767.8  | 798.6 | 862.6    | 923.0         | 978.4      | 1,032.2 | 1,089.0 | 1,143.4   | 1,200.6 | 1,260.6 | 1,323.7 |                    |
| Opearting Income                        | 121.7 | 145.5  | 160.8  | 173.8 | 200.3    | 166.1         | 156.5      | 144.5   | 136.1   | 137.2     | 138.1   | 138.7   | 139.0   |                    |
| Less: Taxes (benefit)                   | 46.4  | 58.5   | 61.1   | 69.5  | 80.1     | 66.5          | 62.6       | 57.8    | 54.4    | 54.9      | 55.2    | 55.5    | 55.6    |                    |
| NOPAT                                   | 75.3  | 87.0   | 99.7   | 104.3 | 120.2    | 99.7          | 93.9       | 86.7    | 81.7    | 82.3      | 82.8    | 83.2    | 83.4    |                    |
| Plus: Depreciation & Amortization       | 28.7  | 27.3   | 29.3   | 28.9  | 29.4     | 31.5          | 33.3       | 38.7    | 38.1    | 37.2      | 37.8    | 39.7    | 41.7    |                    |
| Plus: Changes in WC                     | 43.7  | (19.7) | (48.4) | (4.0) | (4.3)    | (4.6)         | (4.9)      | (5.2)   | (5.4)   | (5.7)     | (6.0)   | (6.3)   | (6.6)   |                    |
| Less: Capex                             | (4.9) | (8.8)  | (4.7)  | (8.0) | (8.6)    | (9.2)         | (9.8)      | (10.3)  | (10.9)  | (11.4)    | (12.0)  | (12.6)  | (13.2)  |                    |
| Free Cash Flow                          | 142.8 | 85.8   | 75.9   | 121.2 | 136.7    | 117.3         | 112.6      | 109.9   | 103.5   | 102.3     | 102.7   | 104.0   | 105.2   | 1,022.2            |
| Discount posical assetts                |       |        |        | 12    | 24       | 36            | 48         | 60      | 72      | 84        | 96      | 108     | 120     |                    |
| Discount period - months                |       |        |        | 1.0   | 2.0      | 3.0           | 4.0        | 5.0     | 6.0     | 7.0       | 8.0     | 9.0     | 10.0    |                    |
| Discount period - years Discount factor |       |        |        | 0.89  | 0.79     | 0.70          | 0.62       | 0.55    | 0.49    | 0.44      | 0.39    | 0.35    | 0.31    |                    |
| PV of FCF                               |       |        |        | 107.8 | 108.0    | 82.4          | 70.3       | 61.0    | 51.0    | 44.9      | 40.0    | 36.0    | 32.4    | 314.8              |
|   |       |        |        |       |          |               |            |         |         |           |         |         |         |                    |
| Growth rate assumptions:                |       |        |        |       |          |               |            |         |         |           |         |         |         |                    |
| Revenue                                 |       | 17.6%  | 18.9%  | 4.0%  | 8.0%     | 7.0%          | 6.0%       | 5.5%    | 5.5%    | 5.0%      | 5.0%    | 5.0%    | 5.0%    |                    |
| Operating Income                        |       | 19.6%  | 10.5%  | 8.1%  | 15.2%    | -17.1%        | -5.8%      | -7.7%   | -5.8%   | 0.8%      | 0.6%    | 0.4%    | 0.2%    |                    |
| EBITDA                                  |       | 14.9%  | 10.0%  | 6.6%  | 13.3%    | -14.0%        | -3.9%      | -3.5%   | -4.9%   | 0.1%      | 0.9%    | 1.4%    | 1.3%    |                    |
| Free Cash Flow                          |       | -39.9% | -11.6% | 59.8% | 12.7%    | -14.2%        | -4.0%      | -2.4%   | -5.9%   | -1.1%     | 0.3%    | 1.3%    | 1.2%    |                    |
| Margin assumptions:                     |       |        |        |       |          |               |            |         |         |           |         |         |         |                    |
| Operating Income                        | 22.2% | 22.5%  | 20.9%  | 21.8% | 23.2%    | 18.0%         | 16.0%      | 14.0%   | 12.5%   | 12.0%     | 11.5%   | 11.0%   | 10.5%   |                    |
| D&A as a % of sales                     | 5.2%  | 4.2%   | 3.8%   | 3.6%  | 3.4%     | 3.4%          | 3.4%       | 3.8%    | 3.5%    | 3.3%      | 3.2%    | 3.2%    | 3.2%    |                    |
| EBITDA                                  | 27.4% | 26.8%  | 24.8%  | 25.4% | 26.6%    | 21.4%         | 19.4%      | 17.8%   | 16.0%   | 15.3%     | 14.7%   | 14.2%   | 13.7%   |                    |
| Taxes                                   | 38.1% | 40.2%  | 38.0%  | 40.0% | 40.0%    | 40.0%         | 40.0%      | 40.0%   | 40.0%   | 40.0%     | 40.0%   | 40.0%   | 40.0%   |                    |
| Changes in WC                           | 8.0%  | -3.1%  | -6.3%  | -0.5% | -0.5%    | -0.5%         | -0.5%      | -0.5%   | -0.5%   | -0.5%     | -0.5%   | -0.5%   | -0.5%   |                    |
| Capex as a % of sales                   | -0.9% | -1.4%  | -0.6%  | -1.0% | -1.0%    | -1.0%         | -1.0%      | -1.0%   | -1.0%   | -1.0%     | -1.0%   | -1.0%   | -1.0%   |                    |
| Valuation:                              |       |        |        |       | <u>.</u> | Sensitivit    | / Analysis | s:      |         |           |         |         |         |                    |
| Shares outstanding                      | 224.0 |        |        |       |          |               |            |         | Termin  | al Growth | Rates   |         |         |                    |
| PV of FCF                               | 633.7 |        |        |       |          |               |            | 1.0%    | 1.5%    | 2.0%      | 2.5%    | 3.0%    |         |                    |
| PV of Terminal Value                    | 314.8 |        |        |       |          | ıţe           | 11.00%     | £ 2.47  | £ 2.57  | £ 2.68    | £ 2.80  | £ 2.93  |         |                    |
| Enterprise Value                        | 948.5 |        |        |       |          | t ra          | 12.25%     | £ 1.98  | £ 2.05  | £ 2.13    | £ 2.21  | £ 2.30  |         |                    |
| less: Net Debt                          | 492.9 |        |        |       |          | Ę             | 12.50%     | £ 1.90  | £ 1.96  | £ 2.03    | £ 2.11  | £ 2.20  |         |                    |
| Estimated Total Value:                  | 455.6 |        |        |       |          | Discount rate | 12.75%     | £ 1.82  | £ 1.88  | £ 1.94    | £ 2.02  | £ 2.10  |         |                    |
| Est Equity Value/share:                 | £2.03 |        |        |       |          | ä             | 13.00%     | £ 1.74  | £ 1.80  | £ 1.86    | £ 1.93  | £ 2.00  |         |                    |
|   |       |        |        |       | _        |               |            |         |         |           |         |         |         |                    |
| Price                                   | £1.12 |        |        |       |          |               |            |         |         |           |         |         |         |                    |

Source: Company Reports; Stonegate Capital Markets

# **BALANCE SHEET**

International Personal Finance plc Consolidated Balance Sheets (£M) Fiscal Year End: December

| Fiscal Year End: December                  |          |          |          |          |          |          |         |         |          |          |          |          |          |          |
|--|----------|----------|----------|----------|----------|----------|---------|---------|----------|----------|----------|----------|----------|----------|
|  |          |          | Q2       | Q4       |          | Q2       | Q4      |         | Q2       | Q4       |          | Q2       | Q4       |          |
| ASSETS                                     | FY 2018  | FY 2019  | Jun-20   | Dec-20   | FY 2020  | Jun-21   | Dec-21  | FY 2021 | Jun-22   | Dec-22   | FY 2022  | Jun-23   | Dec-23   | FY 2023  |
| Amounts receivable from customers          | 992.8    | 728.3    | 580.5    | 532.6    | 532.6    | 512.2    | 566.6   | 566.6   | 590.7    | 656.6    | 656.6    | 691.6    | 689.6    | 689.6    |
| Derivative financial instruments           | 1.6      | 0.3      | 8.1      | 0.5      | 0.5      | 1.3      | 0.7     | 0.7     | 3.0      | 4.5      | 4.5      | 1.0      | 2.9      | 2.9      |
| Cash and cash equivalents                  | 46.6     | 37.4     | 100.6    | 116.3    | 116.3    | 100.4    | 41.7    | 41.7    | 43.7     | 50.7     | 50.7     | 28.2     | 42.5     | 42.5     |
| Other receivables                          | 18.9     | 16.9     | 26.1     | 9.9      | 9.9      | 15.9     | 14.0    | 14.0    | 15.6     | 16.2     | 16.2     | 16.2     | 16.0     | 16.0     |
| Current tax assets                         | 1.5      | 0.1      | 36.6     | 1.5      | 1.5      | 1.6      | 1.6     | 1.6     | 29.0     | 1.6      | 1.6      | 1.6      | 3.3      | 3.3      |
| Total Current Assets                       | £1,061.4 | £ 783.0  | £ 751.9  | £ 660.8  | £ 660.8  | £ 631.4  | £ 624.6 | £ 624.6 | £ 682.0  | £ 729.6  | £ 729.6  | £ 738.6  | £ 754.3  | £ 754.3  |
| Goodwill                                   | 24.5     | 23.1     | 24.7     | 24.4     | 24.4     | 23.4     | 22.9    | 22.9    | 23.4     | 24.2     | 24.2     | 23.4     | 23.6     | 23.6     |
| Intangible assets                          | 38.0     | 43.2     | 36.8     | 30.2     | 30.2     | 26.2     | 25.2    | 25.2    | 24.9     | 27.9     | 27.9     | 28.7     | 32.3     | 32.3     |
| Property, plant and equipment              | 19.9     | 20.0     | 18.0     | 15.4     | 15.4     | 13.2     | 13.8    | 13.8    | 16.9     | 17.3     | 17.3     | 16.1     | 16.0     | 16.0     |
| Right-of-use assets                        | -        | 18.8     | 17.9     | 17.5     | 17.5     | 16.6     | 17.7    | 17.7    | 18.5     | 19.3     | 19.3     | 19.4     | 21.7     | 21.7     |
| Amounts receivables from customers         | -        | 245.3    | 175.9    | 136.5    | 136.5    | 162.0    | 150.2   | 150.2   | 179.2    | 212.2    | 212.2    | 201.5    | 203.3    | 203.3    |
| Deferred tax assets                        | 138.5    | 151.7    | 137.2    | 135.7    | 135.7    | 125.5    | 124.7   | 124.7   | 136.1    | 138.5    | 138.5    | 144.9    | 131.7    | 131.7    |
| Non-current tax assets                     | 36.1     | 34.2     | -        | -        | -        | 14.2     | 15.3    | 15.3    | -        | -        | -        | -        | -        | -        |
| Retirement benefit asset                   | 4.1      | 3.4      | 4.5      | 3.4      | 3.4      | 5.6      | 4.9     | 4.9     | 6.7      | 2.1      | 2.1      | 0.9      | 6.1      | 6.1      |
| Total Assets                               | £1.322.5 | £1.322.7 | £1,166.9 | £1.023.9 | £1,023.9 | £1,018.1 | £ 999.3 | £ 999.3 | £1,087.7 | £1,171.1 | £1,171.1 | £1,173.5 | £1.189.0 | £1.189.0 |
|  | ,        | 21,0221  | 21,1111  | ,        | ,        | ,        |         |         | ,        | ,        |          | ,        | ,        | ,        |
| LIABILITIES AND SHAREHOLDERS' EQUITY       |          |          |          |          |          |          |         |         |          |          |          |          |          |          |
| Borrowings                                 | 28.8     | 112.7    | 387.1    | 0.2      | 0.2      | 43.3     | 3.1     | 3.1     | 28.6     | 71.8     | 71.8     | 59.5     | 52.2     | 52.2     |
| Derivative financial instruments           | 7.3      | 16.2     | 1.2      | 6.7      | 6.7      | 3.7      | 7.6     | 7.6     | 5.9      | 4.6      | 4.6      | 12.9     | 4.4      | 4.4      |
| Trade and other payables                   | 147.7    | 123.9    | 92.0     | 89.1     | 89.1     | 113.4    | 112.8   | 112.8   | 123.0    | 122.2    | 122.2    | 129.5    | 132.9    | 132.9    |
| Provisions for liabiliites and charges     | -        | -        | 12.1     | 19.2     | 19.2     | 24.2     | 5.4     | 5.4     | 2.6      | 4.7      | 4.7      | 3.4      | -        | -        |
| Lease liabilities                          | _        | 8.7      | 9.0      | 7.4      | 7.4      | 7.3      | 6.4     | 6.4     | 6.9      | 7.2      | 7.2      | 8.1      | 8.3      | 8.3      |
| Current tax liabilities                    | 25.8     | 30.3     | 26.7     | 13.4     | 13.4     | 14.3     | 8.2     | 8.2     | 17.2     | 18.3     | 18.3     | 14.5     | 7.3      | 7.3      |
| Total Current Liabilities                  | £ 209.6  | £ 291.8  | £ 528.1  | £ 136.0  | £ 136.0  | £ 206.2  | £ 143.5 | £ 143.5 | £ 184.2  | £ 228.8  | £ 228.8  | £ 227.9  | £ 205.1  | £ 205.1  |
|  |          |          |          |          |          |          |         |         |          |          |          |          |          |          |
| Deferred tax liabilities                   | 10.4     | 20.0     | 12.1     | 13.8     | 13.8     | 9.4      | 7.9     | 7.9     | 7.9      | 5.9      | 5.9      | 5.9      | 7.1      | 7.1      |
| Lease liabilities                          | -        | 10.8     | 10.0     | 11.8     | 11.8     | 11.0     | 12.3    | 12.3    | 12.8     | 14.2     | 14.2     | 13.3     | 15.3     | 15.3     |
| Borrowings                                 | 669.5    | 563.7    | 228.2    | 491.8    | 491.8    | 428.5    | 468.5   | 468.5   | 479.0    | 477.0    | 477.0    | 463.5    | 459.6    | 459.6    |
| Total Liabilities                          | £ 889.5  | £ 886.3  | £ 778.4  | £ 653.4  | £ 653.4  | £ 655.1  | £ 632.2 | £ 632.2 | £ 683.9  | £ 725.9  | £ 725.9  | £ 710.6  | £ 687.1  | £ 687.1  |
| Share capital                              | 23.4     | 23.4     | 23.4     | 23.4     | 23.4     | 23.4     | 23.4    | 23.4    | 23.4     | 23.4     | 23.4     | 23.4     | 23.4     | 23.4     |
| Other Reserves                             | (22.5)   | (22.5)   | (22.5)   | (22.5)   | (22.5)   | (22.5)   | (22.5)  | (22.5)  | (22.5)   | (22.5)   | (22.5)   | (22.5)   | (22.5)   | (22.5)   |
| Foreign exchange reserve                   | 51.3     | 9.1      | 18.3     | 5.0      | 5.0      | (22.5)   | (32.6)  | (32.6)  | (13.7)   | 9.2      | 9.2      | 21.9     | 32.0     | 32.0     |
| Hedging reserve                            | (0.6)    | (0.1)    | 1.0      | 0.9      | 0.9      | (0.6)    | 1.6     | 1.6     | (1.2)    | 0.1      | 0.1      | (0.7)    | 0.2      | 0.2      |
| Own shares                                 | (45.1)   | (46.1)   | (45.5)   | (45.2)   | (45.2)   | (44.4)   | (46.6)  | (46.6)  | (44.5)   | (43.3)   | (43.3)   | (36.9)   | (36.7)   | (36.7)   |
| Capital redemption reserve                 | 2.3      | 2.3      | 2.3      | 2.3      | 2.3      | 2.3      | 2.3     | 2.3     | 2.3      | 2.3      | 2.3      | 2.3      | 2.3      | 2.3      |
| Retained Earnings                          | 424.2    | 470.3    | 411.5    | 406.6    | 406.6    | 427.3    | 441.5   | 441.5   | 460.0    | 476.0    | 476.0    | 475.4    | 503.2    | 503.2    |
| Total Consolidated Equity                  | £ 433.0  | £ 436.4  | £ 388.5  | £ 370.5  | £ 370.5  | £ 363.0  | £ 367.1 | £ 367.1 | £ 403.8  | £ 445.2  | £ 445.2  | £ 462.9  | £ 501.9  | £ 501.9  |
| Total Liabilities and Shareholders' Equity | £1,322.5 | £1,322.7 | £1,166.9 | £1,023.9 | £1,023.9 | £1,018.1 | £ 999.3 | £ 999.3 | £1,087.7 | £1,171.1 | £1,171.1 | £1,173.5 | £1,189.0 | £1.189.0 |
|  | 1        |          |          | ,        | 1,       |          |         |         | ,        | ,        | 1 ,      | 1 ,      | ,        | 21,10010 |
|  |          |          |          |          |          |          |         |         |          |          |          |          |          |          |
| Liquidity                                  |          |          |          |          |          | _        |         |         |          |          |          | _        |          |          |
| Current Ratio                              | 5.1x     | 2.7x     | 1.4x     | 4.9x     | 4.9x     | 3.1x     | 4.4x    | 4.4x    | 3.7x     | 3.2x     | 3.2x     | 3.2x     | 3.7x     | 3.7x     |
| Equity to Receivables                      | 43.6%    | 44.8%    | 51.4%    | 55.4%    | 55.4%    | 53.8%    | 51.2%   | 51.2%   | 52.4%    | 51.2%    | 51.2%    | 51.8%    | 56.2%    | 56.2%    |
| Working Capital (M)                        | £ 851.8  | £ 491.2  | £ 223.8  | £ 524.8  | £ 524.8  | £ 425.2  | £ 481.1 | £ 481.1 | £ 497.8  | £ 500.8  | £ 500.8  | £ 510.7  | £ 549.2  | £ 549.2  |
| ,  |          |          |          |          |          | ĺ        |         | ĺ       |          |          |          |          |          |          |
| <u>Leverage</u>                            |          |          |          |          |          | ĺ        |         | ĺ       |          |          |          |          |          |          |
| Net Debt to Equity                         | 150.5%   | 150.9%   | 137.4%   | 106.6%   | 106.6%   | 107.4%   | 122.2%  | 122.2%  | 119.8%   | 116.7%   | 116.7%   | 111.5%   | 98.2%    | 98.2%    |
| Net Debt to Capital                        | 49.3%    | 49.8%    | 45.7%    | 38.6%    | 38.6%    | 38.3%    | 44.9%   | 44.9%   | 44.5%    | 44.4%    | 44.4%    | 44.0%    | 41.5%    | 41.5%    |
| F  |          |          |          |          |          |          |         |         |          |          |          |          |          |          |

Source: Company Reports, Stonegate Capital Partners

# **INCOME STATEMENT**

International Personal Finance plc

Consolidated Statements of Income (in £M, except per share amounts)

|                           |         | Q           | _      | Q4             |                  | Q2               | Q4             |                  | Q2             | Q4               |                  | Q2 E             | Q4 E             |                  | Q2 E             | Q4 E             |         |
|---------------------------|---------|-------------|--------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------|
|                           | FY 2020 | ) Jun       | 1-21   | Dec-21         | FY 2021          | Jun-22           | Dec-22         | FY 2022          | Jun-23         | Dec-23           | FY 2023          | Jun-24           | Dec-24           | FY 2024E         | Jun-25           | Dec-25           | FY 2025 |
| Revenues                  | £ 661.3 | 3 £ 20      | 62.9   | £ 285.8        | £ 548.7          | £ 297.4          | £ 348.1        | £ 645.5          | £ 380.0        | £ 387.8          | £ 767.8          | £ 391.4          | £ 407.2          | £ 798.6          | £ 418.8          | £ 443.8          | £ 862.  |
| Impairment                | (250.1  | i) (        | (11.7) | (44.5)         | (56.2)           | (43.3)           | (63.4)         | (106.7)          | (89.2)         | (80.2)           | (169.4)          | (78.1)           | (80.2)           | (158.3)          | (80.4)           | (80.2)           | (160.   |
| Total Revenues            | 411.2   | 2 2         | 51.2   | 241.3          | 492.5            | 254.1            | 284.7          | 538.8            | 290.8          | 307.6            | 598.4            | 313.4            | 327.0            | 640.3            | 338.4            | 363.6            | 702.    |
| Interest Expense          | 46.8    | 3           | 25.8   | 28.2           | 54.0             | 30.0             | 38.1           | 68.1             | 37.9           | 39.0             | 76.9             | 45.0             | 47.0             | 92.0             | 50.0             | 52.0             | 102     |
| Other Operating Costs     | 108.7   | 7 (         | 52.9   | 58.5           | 111.4            | 57.9             | 63.6           | 121.5            | 62.2           | 66.5             | 128.7            | 68.9             | 75.2             | 144.1            | 71.1             | 80.0             | 151     |
| Administrative Expenses   | 296.4   | 1:          | 29.2   | 130.2          | 259.4            | 132.4            | 139.4          | 271.8            | 152.9          | 156.0            | 308.9            | 158.9            | 163.5            | 322.4            | 169.2            | 181.5            | 350     |
| Profit Before Taxes       | (40.7   | ')          | 43.3   | 24.4           | 67.7             | 33.8             | 43.6           | 77.4             | 37.8           | 46.1             | 83.9             | 40.5             | 41.3             | 81.8             | 48.1             | 50.2             | 98      |
| Provision for Income Tax  | 23.5    | 5   1       | 20.4   | 5.4            | 25.8             | 3.0              | 28.1           | 31.1             | 19.1           | 12.8             | 31.9             | 16.2             | 16.5             | 32.7             | 19.3             | 20.1             | 39      |
| Net Income                | (64.2   | 2)          | 22.9   | 19.0           | 41.9             | 30.8             | 15.5           | 46.3             | 18.7           | 33.3             | 52.0             | 24.3             | 24.8             | 49.1             | 28.9             | 30.1             | 59      |
|                           | T       | Т.          |        |                |                  |                  |                |                  |                |                  |                  |                  |                  |                  |                  |                  |         |
| Basic EPS<br>Diluted EPS  | -£ 0.29 |             | •      | £ 0.09         | £ 0.19           | £ 0.14<br>£ 0.13 | £ 0.07         | £ 0.21<br>£ 0.20 | £ 0.08         | £ 0.15<br>£ 0.14 | £ 0.23<br>£ 0.22 | £ 0.10<br>£ 0.10 | £ 0.10<br>£ 0.10 | £ 0.22<br>£ 0.20 | £ 0.12<br>£ 0.12 | £ 0.13<br>£ 0.13 | £ 0.2   |
| Diluted EPS               | -£ 0.28 | ' ~       ' | 0.10   | £ 0.00         | 2 0.10           | £ 0.13           | 2 0.07         | £ 0.20           | £ 0.00         | £ 0.14           | 2 0.22           | £ 0.10           | £ 0.10           | 2 0.20           | 2 0.12           | 2 0.13           | £ 0.2   |
| WTD Shares Out - Basic    | 222.7   |             | 23.2   | 221.8          | 221.8            | 222.0            | 222.6          | 222.6            | 223.4          | 223.1            | 223.1            | 240.3            | 240.3            | 223.3            | 240.5            | 240.5            | 221     |
| WTD Shares Out - Diluted  | 222.7   | ′ 2         | 37.1   | 234.7          | 234.7            | 233.6            | 234.4          | 234.4            | 235.2          | 240.0            | 240.0            | 240.3            | 240.3            | 240.3            | 240.5            | 240.5            | 237     |
|                           |         | _           |        |                |                  |                  |                |                  |                | '                | ,                |                  |                  |                  | <b>.</b>         |                  |         |
|                           |         |             |        |                |                  |                  |                |                  |                |                  |                  |                  |                  |                  |                  |                  |         |
| Margin Analysis           |         | _           |        |                |                  | -                |                |                  |                |                  |                  |                  |                  |                  | -                |                  |         |
| Pre-Tax Margin            | 1.59    |             | 7.5%   | 21.8%          |                  | 25.1%            | 28.7%          |                  | 26.0%          |                  | 26.9%            | 27.3%            | 27.0%            |                  |                  | 28.1%            |         |
| Net Income Margin         | -15.69  |             | 9.1%   | 7.9%           |                  | 12.1%            | 5.4%           |                  | 6.4%           | 10.8%            | 8.7%             | 7.8%             | 7.6%             | 7.7%             | 8.5%             | 8.3%             |         |
|                           | -57.79  | 6 4°        | 7.1%   | 22.1%          | 38.1%            | 8.9%             | 64.4%          | 40.2%            | 50.5%          | 27.8%            | 38.0%            | 40.0%            | 40.0%            | 40.0%            | 40.0%            | 40.0%            | 40.0    |
| Tax Rate                  | -57.7   |             |        |                |                  |                  |                |                  |                |                  |                  |                  |                  |                  |                  |                  | ı       |
| Tax Rate  Growth Rate Y/Y | -57.7   |             |        |                |                  |                  |                |                  |                |                  |                  |                  |                  |                  |                  |                  |         |
|                           | -36.39  |             | 9.6%   | 4.4%           | 19.8%            | 1.2%             | 18.0%          | 9.4%             | 14.4%          | 8.0%             | 11.1%            | 7.8%             | 6.3%             | 7.0%             | 8.0%             | 11.2%            | 9.6     |
| Growth Rate Y/Y           |         | % 3!        | 9.6%   | 4.4%<br>300.0% | 19.8%<br>-266.3% | 1.2%<br>-21.9%   | 18.0%<br>78.7% | 9.4%<br>14.3%    | 14.4%<br>11.8% | 8.0%<br>5.7%     | 11.1%<br>8.4%    | 7.8%<br>7.3%     | 6.3%<br>-10.4%   | 7.0%<br>-2.5%    | 8.0%<br>18.7%    | 11.2%<br>21.5%   |         |

Source: Company Reports, Stonegate Capital Partners estimates

# **CASH FLOW STATEMENT**

International Personal Finance plc Consolidated Cash Flow Statements (£M) Fiscal Year End: December

| CASH FLOW  | FY 2018  | FY 2019  | Q2<br>Jun-20 | Q4<br>Dec-20 | FY 2020   | Q2<br>Jun-21 | Q4<br>Dec-21 | FY 2021  | Q2<br>Jun-22 | Q4<br>Dec-22 | FY 2022  | Q2<br>Jun-23 | Q4<br>Dec-23 | FY 2023 |
|--|----------|----------|--------------|--------------|-----------|--------------|--------------|----------|--------------|--------------|----------|--------------|--------------|---------|
|  | 112010   | 112013   | 5un-20       | DCC-20       | 112020    | Juli-21      | D00-21       | 112021   | Juli-22      | D00-22       | 112022   | 00H-25       | Dec-25       | 112023  |
| Operating Activities  Cash generated from operating activities | 141.6    | 169.2    | 176.0        | 153.8        | 329.8     | 58.7         | 15.6         | 74.3     | 23.0         | 35.8         | 58.8     | 85.1         | 108.3        | 193.4   |
| Finance cost paid  | (59.6    |          |              | (15.0)       | (54.7)    |              | (41.4)       | -        | (15.3)       | (49.9)       | (65.2)   |              | (51.2)       | (74.5)  |
| Income tax received/(paid)                                     | (21.8    | ` ` ` ′  | (12.5)       | 11.1         | (1.4)     | (33.7)       | (12.7)       | ` ′      | (9.0)        | 14.5         | 5.5      | (23.3)       | (10.5)       | (33.1)  |
| Finance income received  | (21.0    | (41.0)   | (12.5)       | 9.9          | 9.9       | (33.7)       | (12.7)       | (40.4)   | (9.0)        | 14.5         | 5.5      | (22.0)       | (10.5)       | (33.1)  |
| Net cash used in operating activities                          | £ 60.2   | £ 64.2   | £ 123.8      | £ 159.8      |           | £ 13.7       | £ (38.5)     | £ (24.8) | £ (1.3)      |              | £ (0.9)  | £ 39.2       | £ 46.6       | £ 85.8  |
| Investing Activities   |          |          |              |              |           |              |              |          |              |              |          |              |              |         |
| Purchase of intangible assets                                  | (19.3    | (21.2)   | (6.4)        | (5.3)        | (11.7)    | (3.4)        | (6.9)        | (10.3)   | (5.4)        | (9.3)        | (14.7)   | (7.5)        | (10.4)       | (17.9   |
| Purchase of property, plant, and equipment                     | (6.7     |          | (1.9)        | (1.9)        |           | (1.3)        | (3.8)        |          | (6.0)        | (3.1)        | (9.1)    | (1.6)        | (3.1)        | (4.7)   |
| Proceeds from sale of property, plant, and equipment           | 0.3      | 0.2      | 0.2          | 0.2          | 0.4       | 0.1          | 0.1          | 0.2      | 0.0          | 0.1          | 0.3      | (1.0)        | (3.1)        | (4.7)   |
| Net Cash used in investing activities                          | £ (25.7) |          |              | £ (7.0)      |           | £ (4.6)      |              |          |              | £ (12.3)     | £ (23.5) | £ (9.1)      | -£ 13.5      | -£ 22.6 |
| Financing Activities   |          |          |              |              |           |              |              |          |              |              |          |              |              |         |
| Proceeds from borrowings                                       | 101.9    | 119.9    | 64.7         | 246.6        | 311.3     | 5.9          | 43.5         | 49.4     | 31.4         | 67.9         | 99.3     | 11.9         | 36.2         | 48.1    |
| Repayment of borrowings  | (89.7    |          | (111.9)      | (378.1)      | (490.0)   | (22.7)       | (40.2)       |          | (0.3)        | (43.3)       | (43.6)   | _            | (42.4)       | (87.3)  |
| Principal elements of lease payments                           | (00.7    | (9.9)    | (5.3)        | (5.6)        | (10.9)    | ` ,          | (5.0)        | , ,      | (4.5)        | (4.7)        | (9.2)    | (5.7)        | (6.3)        | (12.0   |
| Shares acquired by employee trust                              | l .      | (2.1)    | (0.0)        | (0.0)        | (10.0)    | (1.3)        | (2.6)        |          | (0.4)        | - ()         | (0.4)    | (0.7)        | (0.1)        | (0.4    |
| Dividends paid to Company shareholders                         | (27.7    | ` ′      | _            | _            | _         | -            | (4.9)        | , ,      | (12.9)       | (6.0)        | (18.9)   | ` '          | (6.9)        | (21.5)  |
| Acquisition of treasury shares                                 | (2       | - (2)    | _            | _            | _         | _            | - ( )        | (,       | (.2.0)       | -            | (.0.0)   | 0.3          | 0.1          | 0.4     |
| Cash flow generated/(absorbed) by financing Activities         | £ (15.5) | £ (40.1) | £ (52.5)     | £ (137.1)    | £ (189.6) | £ (23.0)     | £ (9.2)      | £ (32.2) | £ 13.3       | £ 13.9       | £ 27.2   |              | -£ 19.4      |         |
|  |          | (0.4)    |              |              |           | (0.0)        | (0.4)        | (0.4)    | 4.0          |              |          | 0.7          |              |         |
| Exchange gains/(loses) on cash and cash equivelants            | 0.2      | (2.1)    | -            |              |           | (2.0)        | (0.4)        | . ,      | 1.2          | 5.0          | 6.2      | 0.7          | 0.6          | 1.3     |
| Net Cash flow in the year                                      | £ 19.2   | £ (9.2)  | £ 63.2       | £ 15.7       | £ 78.9    | £ (15.9)     | £ (58.7)     | £ (74.6) | £ 2.0        | £ 7.0        | £ 9.0    | £ (22.5)     | £ 14.3       | -£ 8.2  |
| Cash and Cash Equivalents                                      |          |          |              |              |           |              |              |          |              |              |          |              |              |         |
| Beginning Cash balance   | 27.4     | 46.6     | 37.4         | 100.6        | 37.4      | 116.3        | 100.4        | 116.3    | 41.7         | 43.7         | 41.7     | 50.7         | 28.2         | 50.7    |
| Ending Cash balance  | 46.6     | 37.4     | 100.6        | 116.3        | 116.3     | 100.4        | 41.7         | 41.7     | 43.7         | 50.7         | 50.7     | 28.2         | 42.5         | 42.5    |

Source: Company Reports, Stonegate Capital Partners

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## For Additional Information Contact:

Stonegate Capital Markets, Inc. Dave Storms, CFA Dave@stonegateinc.com 214-987-4121

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